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(((H11000221899 3)))



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Division of Corporations

Fax Number : (850)617-6383

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Account Name : FRAZIER & FRAZIER, ATTORNEYS AT LAW, P.A.

Account Number : 120090000113 Phone : (904)353-5616 : (904)353-5619

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FLORIDA LIMITED LIABILITY CO. **B & C HORSESHOE BEACH, LLC**

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EXAMIN

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ARTICLES OF ORGANIZATION

OF

B & C HORSESHOE BEACH, LLC

Pursuant to the Florida Limited Liability Company Act, Chap 608, Florida Statutes, as amended from time to time (the "Act"), the following are adopted as the Articles of Organization of the limited liability company organized hereby:

ARTICLE I - NAME

The name of the limited liability company (the "Company") shall be B & C Horseshoe Beach, LLC.

ARTICLE II - ADDRESS

The mailing address and the street address of the principal office of the Company shall be 900 Rio St. Johns Drive, Jacksonville, Florida 32211.

ARTICLE III - REGISTERED AGENT

The initial registered office of the Company shall be 1515 Riverside Avenue, Suite A, Jacksonville, Florida 32204 and its initial registered agent at such office shall be Frazier & Frazier, Attorneys at Law, P.A.

ARTICLE IV - ADDITIONAL MEMBERS

Additional members (as the term "member" is defined in \$608.402(21) of the Act) may be admitted at such times and on such terms and conditions as provided in the Operating Agreement.

ARTICLE V - MANAGEMENT OF THE COMPANY

The Company will be a manager-managed company managed in accordance with and subject to the requirements of the Act and the Operating Agreement of the Company. The names and addresses of the initial managers of the Company are as follows:

Manager

Address

Ernest A. Porter

900 Rio St. Johns Drive Jacksonville, Florida 32211

Carol A. Porter

900 Rio St. Johns Drive Jacksonville, Florida 32211

Dated this 9th day of September, 2011.

W. Robinson Frazier, Authorized Representative

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CERTIFICATE DESIGNATING REGISTERED OFFICE AND REGISTERED AGENT FOR THE SERVICE OF PROCESS WITHIN FLORIDA

In compliance with Chapter 608, Florida Statutes, as amended from time to time (the "Act"), the following is submitted:

B & C Horseshoe Beach, LLC, desiring to organize or qualify under the laws of the State of Florida as a limited liability company pursuant to the Act, hereby designates Frazier & Frazier, Attorneys at Law, P.A. as its registered agent to accept service of process within the State of Florida and the address of its registered office shall be 1515 Riverside Avenue, Suite A, Jacksonville, Florida 32204, as its agent to accept service of process within the state.

DATED this 9th day of September, 2011.

W. Robinson Frazier, Authorized Representative

Having been named as registered agent to accept service of process for the above stated limited liability company, at the place designated in this certificate, the undersigned hereby agrees to accept the appointment as registered agent and agree to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and the undersigned is familiar with and accepts the obligations of its position as registered agent.

DATED this 9th day of September, 2011.

FRAZIER & FRAZIER, ATTORNEYS AT LAW, P.A.

W. Robinson Fraz er, President