Division of Corpor Division of Corporations

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Account Number : 072720000036

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FLORIDA LIMITED LIABILITY CO. SUBARU OF HILTON HEAD, LLC

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ARTICLES OF ORGANIZATION OF SUBARU OF HILTON HEAD, LLC

ARTICLE I - NAME

The name of this limited liability company is SUBARU OF HILTON HEAD, LLC (the "Company").

ARTICLE II - PRINCIPAL OFFICE

The mailing address and street address of the principal office of the Company is 265 Drivers Way, Hardeeville, South Carolina 29927.

ARTICLE III - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the Company is 215 N. Eola Drive, Orlando, Florida 32801, and the name of the initial registered agent of the Company at that address is Jon C. Yergler.

ARTICLE IV - MANAGEMENT

The Company is to be managed by one or more managers and is, therefore, a manager-managed company. The initial manager of the Company is NRAM Holdings, LLC, a Florida limited liability company.

Jon C. Yergler, Authorized Representative of a

Member

ACCEPTANCE OF REGISTERED AGENT

Having beer named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.

Jon C. Yergler