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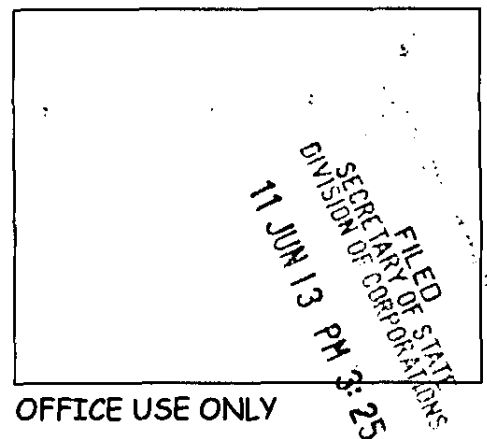
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WALK-IN

ENTITY NAME:

EFFECTIVE BILLING SOLUTIONS, LLC

CK# 5243 FOR \$750.00 (\$150.00 for this filing)

PLEASE FILE THE ATTACHED CONVERSION & RETURN THE FOLLOWING:

___ CERTIFIED COPY

XXX STAMPED COPY

___ CERTIFICATE OF STATUS

Examiner's Initials

**CERTIFICATE OF CONVERSION
FOR
"OTHER BUSINESS ENTITY"
INTO
FLORIDA LIMITED LIABILITY COMPANY**

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
11 JUN 13 PM 3:25

This Certificate of Conversion and the attached Articles of Organization are submitted to convert the following "Other Business Entity" into a Florida Limited Liability Company in accordance with Section 608.439, Florida Statutes:

1. The name of the "Other Business Entity" immediately prior to the filing of this Certificate of Conversion is:

EFFECTIVE BILLING SOLUTIONS, INC.

P10000002393

2. The "Other Business Entity" is a **profit corporation** first organized, formed or incorporated under the laws of the State of **Florida** on **January 7, 2010**.

3. If the jurisdiction of the "Other Business Entity" was changed, the state or country under the laws of which it is now organized, formed or incorporated:

N/A

4. The name of the Florida Limited Liability Company as set forth in the attached Articles of Organization is:

EFFECTIVE BILLING SOLUTIONS, LLC

5. If not effective on the date of filing, the effective date is: N/A.

Signed this 3rd day of June, 2011.

REQUIRED SIGNATURE:



Adi Rappoport, Authorized Representative

OTHER BUSINESS ENTITY:

EFFECTIVE BILLING SOLUTIONS, INC.

By:  6/3/11

Angela Wright, President

**ARTICLES OF ORGANIZATION
FOR
EFFECTIVE BILLING SOLUTIONS, LLC
(A Florida Limited Liability Company)**

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
11 JUN 13 PM 3:25

The undersigned, for the purpose of forming a limited liability company under the laws of the State of Florida, pursuant to the Florida Limited Liability Company Act (the "Act"), hereby adopts the following Articles of Organization:

**ARTICLE 1
NAME**

The name of the Limited Liability Company is **Effective Billing Solutions, LLC** (the "Company").

**ARTICLE 2
DURATION**

This Company shall exist on the date of filing of these Articles with the Secretary of State of the State of Florida. The duration of the Company shall be perpetual.

**ARTICLE 3
NATURE OF BUSINESS**

This Company is organized for the purpose of transacting any and all lawful business.

**ARTICLE 4
ADDRESS**

The street address of the principal office of the Company is:

**4406 Forest Hill Boulevard
West Palm Beach, FL 33406**

The mailing address of the Company is:

**P.O. Box 19008
West Palm Beach, FL 33406**

**ARTICLE 5
INITIAL REGISTERED AGENT AND REGISTERED OFFICE:**

The street address of the initial registered office of the Company is **4406 Forest Hill Boulevard, West Palm Beach, Florida, 33406**, and the name of the initial registered agent of this Company at that address is **Angela Wright**.

ARTICLE 6 MANAGEMENT

The Company shall be member-managed in accordance with the Operating Agreement of the Company.

ARTICLE 7 MEMBERSHIP CERTIFICATES

Each Member's interest in the Company may be evidenced by a membership participation or unit certificate. No Member of the Company may transfer, sell or assign its membership interest in the Company to any other person except as provided for in the Company's Operating Agreement.

ARTICLE 8 INDEMNIFICATION

This Company shall indemnify to the fullest extent permitted under and in accordance with the laws of the State of Florida any person who was or is a party or is threatened to be made a party to any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative by reason of the fact that he is or was manager, member, managing member or officer of this Company, or is or was serving at the request of this Company as a manager, member, director, officer, trustee, employee or agent of or in any other capacity with another company, partnership, joint venture, trust or other enterprise, against expenses (including attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred by him in connection with such action, suit or proceeding.

Expenses (including attorney's fees) incurred by an member, manager or officer in defending any civil, criminal, administrative or investigative proceeding shall be paid by the Company in advance of the final disposition of such proceeding upon receipt of an undertaking by or on behalf of such member, manager or officer to repay such amount if it shall ultimately be determined that he or she is not entitled to be indemnified by the Company as authorized in this Article. Such expenses (including attorneys' fees) incurred by other employees and agents shall also be so paid upon such terms and conditions, if any, as the Company deems appropriate.

Notwithstanding the foregoing, indemnification or advancement of expenses shall not be made to or on behalf of any member, manager, managing member, officer, employee, or agent if a judgment or other final adjudication establishes that the actions, or omissions to act, of such member, manager, managing member, officer, employee, or agent were material to the cause of action so adjudicated and constitute any of the following:

8.1 A violation of criminal law, unless the member, manager, managing member, officer, employee, or agent had no reasonable cause to believe such conduct was unlawful.

8.2 A transaction from which the member, manager, managing member, officer, employee, or agent derived an improper personal benefit.

8.3 In the case of a manager or managing member, a circumstance under which the liability provisions of section 408.426 of the Florida Statutes are applicable.

8.4 Willful misconduct or a conscious disregard for the best interests of the limited liability company in a proceeding by or in the right of the limited liability company to procure a judgment in its favor or in a proceeding by or in the right of a member.

The indemnification provided by this Article shall continue as to an indemnified person who has ceased to be a member, manager, managing member, officer, employee, or agent and shall inure to the benefit of the estate, heirs, personal representatives, beneficiaries, executors and administrators of such person. All rights to indemnification and advances under this Article shall be deemed to be a contract between the Company and each indemnified person at any time while this Article is in effect. Any repeal or modification of this Article or any repeal or modification of relevant provisions of the Florida Limited Liability Company Act or any other applicable laws shall not in any way diminish the rights to indemnification of such indemnified person or the obligations of the Company arising hereunder for claims relating to matters occurring prior to the repeal or modification.

ARTICLE 9 AMENDMENT

The Company reserves the right to amend or repeal any provision contained in these Articles of Organization, and any right conferred upon the Member is subject to this reservation.

Dated: June 3, 2011

REQUIRED SIGNATURE:



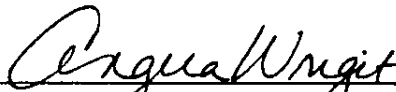
Adi Rappoport, Authorized Representative

(In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above-stated limited liability company at the place designated in these Articles of Organization, Angela Wright hereby accepts the appointment as registered agent and agrees to act in this capacity. Angela Wright further agrees to comply with the provisions of all statutes relating to the proper and complete performance of her duties, and Angela Wright is familiar with and accepts the obligations of her position as registered agent as provided for in Chapter 608, F.S.

ANGELA WRIGHT


Angela Wright, Registered Agent

Dated: 6/3/11

WPB 1119201.1

PLAN OF CONVERSION

The following plan of conversion is submitted in compliance with Section 607.1112 of the Florida Business Corporation Act (the "Act"):

1. The name, form and jurisdiction of the organization **before conversion** is:

**Effective Billing Solutions, Inc.,
a Florida corporation
Doc. No. P10000002393**

2. The name, form and jurisdiction of the organization **after conversion** is:

**Effective Billing Solutions, LLC,
a Florida limited liability company**

3. Upon the conversion becoming effective, **Effective Billing Solutions, LLC**, shall be governed by the terms and provisions of the Florida Limited Liability Company Act.
4. The terms and conditions of the conversion, including the manner and basis for converting interests in the converting organization into any combination of interests, shares, obligations, securities, cash, rights, or any other consideration money, interests in the converted organization, and other consideration are as follows:

Effective Billing Solutions, Inc., a Florida corporation (the "Corporation"), has one (1) shareholder, **Angela Wright**, owning one hundred percent (100%) of the Corporation's issued and outstanding stock, referred to hereinafter as the "**Sole Shareholder**."

Upon the conversion becoming effective, all of the Corporation's issued and outstanding shares shall be converted into membership interests in **Effective Billing Solutions, LLC**.

5. A copy of the Articles of Organization for **Effective Billing Solutions, LLC** as shall be filed with the Florida Department of State is attached hereto as **Exhibit "A."** The Articles of Organization, the Certificate of Conversion and the Plan of Conversion were approved and adopted by the Sole Shareholder and the Sole Director by written consent on June ____, 2011.
6. This Plan may be amended at any time prior to the effective date of the conversion upon the express written consent of the sole shareholder of the corporation to be converted.
7. The signature of the sole shareholder of the corporation to be converted on this Plan of Conversion and on any documents and instruments executed in connection therewith or pursuant thereto shall be conclusive evidence of her authority to execute and deliver such instruments or documents.

IN WITNESS WHEREOF, this Plan of Conversion is effective this 3rd day of June, 2011.

REQUIRED SIGNATURE:

Angela Wright 6/3/11
Angela Wright, Sole Shareholder &
Sole Director

WPB 1119215.1