Division of Corporations

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ARTICLES OF ORGANIZATION

<u>OF</u>

16647 HOLDINGS, LLC.

The undersigned members to these Articles of Organization hereby associate themselves together to form a Limited Liability Company under the laws of the State of Florida.

ARTICLE I NAME

The name of this Limited Liability Company is: 16647 HOLDINGS, LLC.

ARTICLE II GENERAL NATURE OF BUSINESS

The Limited Liability Company may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE III TERM OF EXISTENCE

This Limited Liability Company is to exist perpetually. The Limited Liability Company's business will continue without regard to the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member in the Limited Liability Company.

ARTICLE IV ADDRESS

The principal office and mailing address of this Limited Liability Company in the State of Florida is 7467 SW 8th STREET, MIAMI, FL 33144. The Board of Managers may from time to time move the principal office to another address in Florida.

ARTICLE V REGISTERED OFFICE, REGISTERED AGENT

That 16647 HOLDINGS, LLC., desiring to organize under the laws of the State of Florida, with its principal office as indicated in the Articles of Organization at the County of Miami-Dade, State of Florida, hereby designates ARAZOZA & FERNANDEZ-FRAGA P.A., as its Registered Agent to accept services within the State. The registered office of the Limited Liability Company shall be 2100 SALZEDO STREET, SUITE 300, CORAL GABLES, FL 33134.

The Limited Liability Company is to be managed by one or more managers and is, therefore, a manager - managed company. The Initial Managers of the Company shall be

> E. M. INVESTMENTS HOLDINGS, LLC. of 3411 Silverside Road, Rodney Building #104, Wilmington, DE 19810

WITNESS the hand and seal of the Manager in Miami-Dade County, State of Florida, this **∠୬**0__ day of June, 2011.

> The Manager E. M. Investments Holdings, LLC

Ernesto S. Delgado

Manager

STATE OF FLORIDA

SS:

COUNTY OF MIAMI-DADE

PERSONALLY appeared before me, Ernesto S. Delgado, who is personally known to me or presented his Florida Driver's License as identification, who being by me first duly swom, acknowledges that he signed the same for the purposes therein expressed.

WITNESS my hand and seal at Miami-Dade Count

NOTARY PUBLIC-STATE OF FLORIDA Laura Kohn Commission #DD770388 Expires: MAY 16, 2012 BONDED THRU ATLANTIC BONDING CO., INC.

My commission expires:

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

In compliance with Section 48.091, Florida statutes, the following is submitted:

FIRST: That 16647 HOLDINGS, LLC., desiring to organize or qualify under the laws of the State of Florida, with its principal place of business at the County of Miami-Dade, State of Florida, designates ARAZOZA & FERNANDEZ FRAGA, P.A., as its Registered Agent to accept services within the State. The registered office of the Limited Liability Company shall be 2100 SALZEDO STREET, SUITE 300, CORAL GABLES, FL 33134.

Having been named to accept service of process for the above stated Limited Liability Company, at the place designated in this certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

By:
Carlos F. Arazoza
Director
Arazoza & Fernandez-Fraga, P.A.
Date: June 2, 2011