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ARTICLES OF ORGANIZATION OF ASSOCIATION CAPITAL RESOURCES MANAGEMENT, LLC

The undersigned hereby certifies that the Members have set forth the following for the purpose of becoming a Limited Liability Company under Florida Statutes Chapter 608, providing for the formation, rights, privileges, and immunities of limited liability companies for profit and the following Articles of Organization are hereby adopted.

ARTICLE I. NAME

The name of the Limited Liability Company shall be ASSOCIATION CAPITAL RESOURCES MANAGEMENT, LLC.

ARTICLE II. DURATION; EFFECTIVE DATE

This Limited Liability Company shall exist perpetually, commencing as of the date on which these Articles of Organization are filed with the Division of Corporations, State of Florida.

ARTICLE III. ADDRESS; PRINCIPAL OFFICE

The mailing address of the Limited Liability Company and the street address of the principal office shall be 777 S. Harbour Island Boulevard, Suite 145, Tampa, Florida 33602.

ARTICLE IV. INITIAL REGISTERED OFFICE AND REGISTERED AGENT

The address of the initial registered office of the Limited Liability Company is 2309 S. MacDill Avenue, Tampa, Florida 33629 and the name of its initial registered agent at such address is Jonathan B. Sbar.

ARTICLE V. PURPOSE

This Limited Liability Company may engage in any activity or business permitted under the laws of the state of Florida.

ARTICLE VI. MANAGEMENT

The Limited Liability Company will be Member managed.

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EFFECTIVE DATE 5/17/1/

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ARTICLE VII. EFFECTIVE DATE

These Articles of Organization will be effective as of May 17, 2011.

Executed by the undersigned, an authorized agent of the Members on May 16, 2011.

Marian Hyatt Sbar

ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT ACKNOWLEDGMENT OF REGISTERED AGENT

Having been named as registered agent and to accept service of process for ASSOCIATION CAPITAL RESOURCES MANAGEMENT, LLC at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.

DATED this 16th day of May, 2011.

Jonathan B. Shar