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**FLORIDA LIMITED LIABILITY CO.
LA LEY MEDIA SOLUTIONS, LLC**

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ARTICLES OF ORGANIZATION

OF

La Ley Media Solutions, LLC

The undersigned authorized representative executes these Articles of Organization to form a limited liability company under the Florida Limited Liability Company Act:

ARTICLE I. NAME

The name of the limited liability company is:

La Ley Media Solutions, LLC

ARTICLE II. ADDRESS

The mailing and street address of the principal office of the limited liability company is:

5040 N.W. 7th Street
Suite 900
Miami, Florida 33126

ARTICLE III. REGISTERED AGENT AND OFFICE

The name and street address of the initial registered agent are:

Robert W. Rodriguez, Esq
5040 N.W. 7th Street, 6th Floor
Miami, Florida 33126

ARTICLE IV. MANAGEMENT

The business of the limited liability company will be managed by managers. The initial manager of the limited liability company is John H. Ruiz and Luli Lameran. The manager has the power and authority, to the exclusion of the members, to manage the affairs and business of the limited liability company and will hold the office and have the responsibilities that are conferred on them in the Operating Agreement of the limited liability company. A member of the limited liability company does not have any authority to incur any contractual liability or obligation on behalf of the limited liability company, unless the member is the manager of the limited liability company.

ARTICLE V. PURPOSE, POWERS, AND AUTHORITY

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The limited liability company is organized for any lawful purpose. In furtherance of its purpose, the limited liability company has full power and authority to do all acts and things authorized by law to carry out its affairs and business, including without limitation the power and authority to do everything described in the Florida Limited Liability Company Act and the following:

- (i) Sue or be sued, or defend or complain, in its name;
- (ii) Cease its business activities, wind up its affairs, liquidate, and dissolve;
- (iii) Transact any lawful business for which a limited liability company may be formed under the Florida Limited Liability Company Act;
- (iv) Make donations to the public welfare or for charitable, scientific, or educational purposes;
- (v) Conduct its business, locate its offices, and exercise all the powers of a limited liability company within or outside the State of Florida;
- (vi) Sell, lend, lease, assign, convey, pledge, exchange, mortgage, transfer a security interest in, or otherwise encumber or dispose of all or any part of its assets or property;
- (vii) Make contracts, agreements, commitments, and undertakings that are conducive, incidental, or necessary to the conduct of its business and the accomplishment of its purposes;
- (viii) Elect or appoint agents, officers, and managers, define their duties, and fix their compensation, all in accordance with its Operating Agreement;
- (ix) Adopt, amend, and repeal these Articles of Organization and any limited liability company agreement for the operation and administration of its affairs, in any manner that is consistent with these Articles of Organization, any limited liability company agreement for operation and administration of its affairs, and the purposes of the limited liability company;
- (x) Be a member, manager, partner, trustee, promoter, associate, shareholder, or incorporator of any trust, corporation, joint venture, limited liability company, general or limited partnership, or other business organization;
- (xi) Acquire, receive, or possess by lease, exchange, purchase, subscription, or otherwise any real, personal, or intangible property, or any legal or equitable interest in any real, personal, or intangible property, wherever located;
- (xii) Pay, fund, and provide employee welfare and retirement benefits for employees and former employees and establish employee welfare and retirement benefit plans, trusts, and arrangements for any or all of its managers, officers, and employees;
- (xiii) Own, use, hold, operate, develop, maintain, improve, renovate, construct, rehabilitate, or otherwise deal in or with any real, personal, or intangible property, or any legal or equitable interest in any real, personal, or intangible property, wherever located;
- (xiv) Hold, sell, purchase, transfer, exchange, or otherwise invest and reinvest its funds in mortgages, securities, real estate, promissory notes, certificates of deposit, money market funds, guaranteed investment contracts, securities repurchase agreements, and other kinds of investments;
- (xv) Engage agents, brokers, lawyers, appraisers, accountants, consultants, asset managers, property managers, and other advisors, professionals, and representatives who are conducive, incidental, or necessary to the conduct of its business or the accomplishment of its purposes;
- (xvi) Indemnify any agent, officer, member, manager, employee, or other person as provided by law against liabilities and expenses incurred by the person in

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connection with the defense of any suit, action, or proceeding, whether civil, criminal, or administrative, to which the person is a party;

(xvii) Vote and otherwise exercise the voting, dissenting, and consensual rights and powers of any stock, membership interest, partnership interest, or other voting interest owned or possessed by it with respect to any other corporation, limited liability company, general or limited partnership, or other business organization;

(xviii) Renew, recast, modify, extend, increase, refinance, or prepay, as a whole or in part, any liability, obligation, or indebtedness of the limited liability company, and to renew, extend, or modify any pledge, mortgage, security interest, deed of trust, or other lien or encumbrance on any of its income or property that serves as security for any liability, obligation, or indebtedness of the limited liability company;

(xix) Borrow money, incur liabilities, obligations, and indebtedness, and issue bonds, debentures, promissory notes, and other evidences of obligations to pay money in furtherance of the conduct of its business and the accomplishment of its purposes and to secure any liability, obligation, or indebtedness of the limited liability company by a pledge, mortgage, deed of trust, security interest, or other lien or encumbrance on all or any part of its income or property;

(xx) Extend credit, lend money or other property, and otherwise provide financial assistance to any member, manager, officer, employee, or other person for the benefit of the limited liability company, with or without security, and receive and hold any pledge, mortgage, security interest, deed of trust, or other lien or encumbrance on any income or property of another person as security for repayment of any loan or extension of credit; or become directly or contingently liable as a surety, endorser, co-obligor, guarantor, or accommodation party for the payment or performance of any liability, obligation, or indebtedness of another person that the limited liability company's manager considers to be conducive, incidental, or necessary to the conduct of its business or the accomplishment of its purposes, including entering into any contract of guaranty or suretyship that is conducive, incidental, or necessary to the conduct of the business or accomplishment of the purposes of (i) a corporation, partnership, or limited liability company of which a majority of the outstanding stock, partnership interests, or membership interests, is owned directly or indirectly by the limited liability company, (ii) a corporation, partnership, or limited liability company that owns directly or indirectly a majority of the outstanding membership units of the limited liability company, or (iii) a corporation, partnership, or limited liability company of which a majority of the outstanding stock, partnership interests, or membership interests, is owned directly or indirectly by a corporation, partnership, or limited liability company that owns directly or indirectly a majority of the membership units of the limited liability company; and

(xxi) Engage in any activity, make any payment or donation, enter into and perform any contract, and do any and all other acts and things that are consistent with law and conducive, incidental, or necessary to the conduct of its business or the accomplishment of its purposes.

(xxii) Make charitable contributions to any organizations chosen by the members/Managers.

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ARTICLE VI. COMMENCEMENT OF EXISTENCE

The existence of the limited liability company will commence when these Articles of Organization are filed with the Florida Department of State.



Managing Member
John H. Ruiz



Managing Member
Luli Lameran

ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent and to accept service of process for the limited liability company named above at the place designated in these Articles of Organization, the undersigned accepts the appointment as registered agent and agrees to act in that capacity. The undersigned agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties as registered agent. The undersigned is familiar with, and accepts, the obligations of registered agent as provided in Chapter 608, Florida Statutes.



Robert W. Rodriguez

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