

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L11000037921
FILED 8:00 AM
March 30, 2011
Sec. Of State
tcline**

Article I

The name of the Limited Liability Company is:

G AND L OPERATIONS LLC

Article II

The street address of the principal office of the Limited Liability Company is:

100 N BISCAYNE BLVD
STE 500
MIAMI, FL. US 33132

The mailing address of the Limited Liability Company is:

100 N BISCAYNE BLVD
STE 500
MIAMI, FL. US 33132

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

JADE ASSOCIATES MIAMI INC
100 N BISCAYNE BLVD
STE 500
MIAMI, FL. 33132

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: OLIVIER SUREAU

Article V

The name and address of managing members/managers are:

Title: MGR
LAURENT LINDENBERGER
100 N BISCAYNE BLVD - STE 500
MIAMI, FL. 33132 US

Title: MGR
NICOLAS GERMAIN
100 N BISCAYNE BLVD - STE 500
MIAMI, FL. 33132 US

L11000037921
FILED 8:00 AM
March 30, 2011
Sec. Of State
tcline

Signature of member or an authorized representative of a member

Electronic Signature: OLIVIER SUREAU

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.