

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L10000123026
FILED 8:00 AM
November 30, 2010
Sec. Of State
jbryan

Article I

The name of the Limited Liability Company is:
HORIZON INTERNATIONAL DUTY FREE, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
3511 NW 113 COURT
DORAL, FL. 33178

The mailing address of the Limited Liability Company is:
3511 NW 113 COURT
DORAL, FL. 33178

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
MARCO E GAVIRIA
3511 NW 113 COURT
DORAL, FL. 33178

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: MARCO E GAVIRIA

Article V

The name and address of managing members/managers are:

Title: MGRM
JOSE B CHAO
3511 NW 113 COURT
DORAL, FL. 33178

Title: MGR
PATRIZIO CLERICI
3511 NW 113 COURT
DORAL, FL. 33178

Title: MGR
LUCIO G SOUTO
3511 NW 113 COURT
DORAL, FL. 33178

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Article VI

The effective date for this Limited Liability Company shall be:

01/01/2011

Signature of member or an authorized representative of a member

Signature: MARCO E GAVIRIA