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CARLTON FIELDS

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Division of Corporations

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KKSL HOLDINGS LLC

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EXAMINER

**ARTICLES OF ORGANIZATION  
OF  
KKSL HOLDINGS LLC**

The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, pursuant to Chapter 608 of the Florida Statutes, hereby makes, acknowledges and files the following Articles of Organization (the "Articles").

**ARTICLE I. NAME**

The name of the limited liability company is KKSL Holdings LLC (the "Company").

**ARTICLE II. MAILING AND STREET ADDRESS**

The mailing address and street address of the principal office of the Company shall be 846 Lincoln Road, Fourth Floor, Miami Beach, Florida 33139.

**ARTICLE III. REGISTERED AGENT AND OFFICE**

The name and street address of the initial registered agent of the Company in the State of Florida is CFRA, LLC, Corporate Center Three at International Plaza, 4221 West Boy Scout Boulevard, Tampa, Florida 33607-5736.


**ARTICLE IV. DURATION**

The Company shall commence its existence on the date that the Articles are filed with the Florida Department of State. The Company's existence shall be perpetual, unless the Company is earlier dissolved as provided in the Operating Agreement.

**ARTICLE V. MANAGEMENT**

The Company shall be managed in accordance with the operating agreement adopted by the members for the management of the business and affairs of the Company. The initial managers of the Company shall be Daniel Ades and Cristina Baldim, having a mailing address of 846 Lincoln Road, Fourth Floor, Miami Beach, Florida 33139.

IN WITNESS WHEREOF, the undersigned has made and subscribed to these Articles of Organization on this 1st day of November, 2010.

  
Robert B. Macaulay, Authorized  
Representative

### ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent and to accept service of process for the Company, at the place designated as the registered office, the undersigned hereby accepts the appointment as registered agent and agrees to act in that capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of the undersigned's duties, and the undersigned is familiar with and accepts the duties and obligations of the undersigned's position as registered agent.

Dated this 1st day of November, 2010.

CFRA, LLC, a Florida Limited Liability Company

By: Robert B. Macaulay  
Robert B. Macaulay, Authorized Representative

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