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DIVISION OF CORPORATION

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EXAMINER

SECRETARY OF STATE OF CORPORATIONS

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CONTACT:	Kim Weider	<u>ıbach</u>	* S. /	
DATE:	10/27/10		•	
REF. #:	000314.1350	<u>)11</u>		
CORP. NAME: <u>SWING STATE STRATEGIES LLC</u>				
() ARTICLES OF INCORPORATION		() ARTICLES OF AMENDMENT	() ARTICLES OF DISSOLUTION	
() ANNUAL REPORT		() TRADEMARK/SERVICE MARK	() FICTITIOUS NAME	
() FOREIGN QUALIFICATION		() LIMITED PARTNERSHIP	(XX) LIMITED LIABILITY	
() REINSTATEMENT		() MERGER	() WITHDRAWAL	
() CERTIFICATE OF C	CANCELLATION	I		
() OTHER:				
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Examiner's Initials

ARTICLES OF ORGANIZATION OF

SWING STATE STRATEGIES, LLC (A Florida Limited Liability Company) Pursuant to the Florida Limited Liability Company Act, Florida Statutes Sections 608.401

through 608.705, as amended from time to time (the "Act"), the following are adopted as the Articles of Organization of the limited liability company organized hereby:

ARTICLE I **NAME**

The name of the Limited Liability Company (the "Company") is Swing State Strategies, LLC.

ARTICLE II **ADDRESS**

The mailing address of the Company is P.O. Box 16506, Jacksonville, FL 32245. The street address of the Company is 50 N. Laura St., Ste. 2500, Jacksonville, FL 32202.

ARTICLE III **DURATION**

The period of duration for the limited liability company shall begin on the date of filing these Articles of Organization with the Florida Secretary of State and shall have a perpetual existence and duration, until terminated in accordance with applicable law.

ARTICLE IV INITIAL MEMBER AND MANAGER

The initial member and manager of the Company is Christopher J. Hand and his mailing address is P.O. Box 16506, Jacksonville, FL 32245.

ARTICLE V INITIAL REGISTERED OFFICE AND AGENT

The street address of the Company's initial registered agent is 2731 Executive Park Drive, Suite 4, Weston, FL 33331. The name of the Company's initial registered agent at that office is NRAI Services, Inc.

IN WITNESS WHEREOF, the undersigned, being the Authorized Representative of the Company, has executed these Articles of Organization on behalf of the Company in accordance with §608.407(3) of the Act, this Aday of October, 2010.

AUTHORIZED REPRESENTATIVE:

Christopher J. Hand

(In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

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CERTIFICATE OF ACCEPTANCE BY REGISTERED AGENT

Pursuant to the provisions of the Florida Limited Liability Company Act, the undersigned submits the following statement in accepting the designation as registered agent of Swing State Strategies, LLC, a Florida limited liability company (the "Company"), in the Company's Articles of Organization:

Having been named as registered agent and to accept service of process for the Company at the registered office designated in the Company's Articles of Organization, the undersigned accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and the undersigned is familiar with and accepts the obligations of its position as registered agent.

IN WITNESS WHEREOF, the undersigned has executed this Certificate this 27th day of October, 2010.

NRAI SERVICES, INC.

Print Name: Michele Holden

Print Title: Assistant Secretary