

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L10000106478
FILED 8:00 AM
October 12, 2010
Sec. Of State
clewis

Article I

The name of the Limited Liability Company is:

MNC SMALL OUTBOARDS, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

3100 NE 45TH STREET
OCALA, FL. US 34479

The mailing address of the Limited Liability Company is:

3100 NE 45TH STREET
OCALA, FL. US 34479

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

MICHAEL J BERGERON
3100 NE 45TH STREET
OCALA, FL. 34479

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: MICHAEL J. BERGERON

Article V

The name and address of managing members/managers are:

Title: MGR
MICHAEL J BERGERON
3100 NE 45TH STREET
OCALA, FL. 34479 US

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Signature of member or an authorized representative of a member

Signature: STEVEN H. GRAY