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ARTICLES OF ORGANIZATION OF THE ALAE L.L.C.

ARTICLE I Name

The name of the Limited Liability Company (the "Company") is:

THE ALAELLIC.

ARTICLE II

The mailing address and street address of the principal office of the Company is:

201 South Biscayne Boulevard Suite 1500 (JCD) Miami, Florida 33131

ARTICLE III Registered Agent and Registered Office

The name and the Florida street address of the registered agent are:

Corporation Company of Miami 201 South Biscayne Boulevard Suite 1500 (JCD) Miami, Florida 33131

ARTICLE IV Management

The name and address of the initial manager of the Company are:

NAME

ADDRESS

Jean-Charles Dibbs

201 South Biscayne Boulevard

Suite 1500

Miami, Florida 33131.

Date: October 6, 2010

Bv

Jean-Charles Dibbs, Authorized Representative

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SECRLIARY OF STATE
TALLAHASSEE, FLORIDA

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in these Articles, the undersigned hereby accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and is familiar with and accepts the obligations of the position as registered agent as provided for in Chapter 608, F.S.

Date: October _____, 2010

CORPORATION COMPANY OF MIAMI

Ву:____

Cavell J. Anderson, Assistant Secretary