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Florida Department of State
Division of Corporations
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Division of Corporations
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FLORIDA LIMITED LIABILITY CO.

Ludlow & Associates, L.L.C.

Certificate of Status	0
Certified Copy	0
Page Count	02
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D. BRUCE

AUG 10 2010

EXAMINER

4100001793883

**ARTICLES OF ORGANIZATION FOR A
FLORIDA LIMITED LIABILITY COMPANY**

In compliance with Chapter 608 and/or 621, F.S.

ARTICLE I NAME

The name of the Limited Liability Company is:

LUDLOW & ASSOCIATES, L.L.C.

ARTICLE II ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is:

13017 MILFORD PLACE
FT. MYERS, FLORIDA 33913**ARTICLE III REGISTERED AGENT, REGISTERED OFFICE &
REGISTERED AGENT SIGNATURE**

The name and the Florida street address of the registered agent are:

STEVEN ENGSTROM
13017 MILFORD PLACE
FT. MYERS, FLORIDA 33913FILED
10 AUG - 9 AM 9:00
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Having been named as registered agent to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

X _____
STEVEN ENGSTROM / Registered Agent's signature

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LUDLOW & ASSOCIATES, L.L.C.

ARTICLE IV MANAGEMENT

The Limited Liability Company is to be managed by one or more members and is, therefore, a Member Managed Company.

ARTICLE V MEMBERS (optional)

MANAGING MEMBER
STEVEN ENGSTROM
13017 MILFORD PLACE
FT. MYERS, FLORIDA 33913

FILED
10 AUG - 9 AM 9:00
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

X

Signature of a member or an authorized representative of a member
(In accordance with section 608.408(3), Florida Statutes, the
execution of this document constitutes an affirmation under the
penalties of perjury that the facts stated herein are true.

STEVEN ENGSTROM