

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L10000076408
FILED 8:00 AM
July 20, 2010
Sec. Of State
ncausseaux

Article I

The name of the Limited Liability Company is:

PS&A WORLDWIDE, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

2051 NW 112 AVENUE
SUITE 123
MIAMI, FL. US 33172

The mailing address of the Limited Liability Company is:

2051 NW 112 AVENUE
SUITE 123
MIAMI, FL. US 33172

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

JUAN SIMON
2051 NW 112 AVENUE
SUITE 123
MIAMI, FL. 33172

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JUAN SIMON

Article V

The name and address of managing members/managers are:

Title: MGR
JOSE PARRA
2051 NW 112 AVENUE SUITE 123
MIAMI, FL. 33172 US

Title: MGRM
PS&A DESPACHO DE ABOGADOS
2051 NW 112 AVENUE SUITE 123
MIAMI, FL. 33172 US

Signature of member or an authorized representative of a member

Signature: NICKOLAS J. SPRADLIN

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