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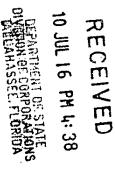
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EXAMINER

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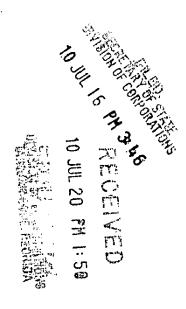
FLORIDA DEPARTMENT OF STATE Division of Corporations

July 19, 2010

KIM WEIDENBACH CORPDIRECT AGENTS TALLAHASSEE, FL

SUBJECT: LINCOLN ROAD PORTFOLIO MANAGER, LLC

Ref. Number: W10000033680



We have received your document for LINCOLN ROAD PORTFOLIO MANAGER, LLC and your check(s) totaling \$180.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

Please note that we have RETAINED your \$180.00 payment.

In Item 2 on the certificate of conversion, the correct date of incorporation -- October 31, 2003 -- is listed. But there was also an October 30, 2003 effective date. The effective date must also be listed.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6914.

Buck Kohr Regulatory Specialist II

Letter Number: 210A00017384

CORPDIRECT AGENTS, INC. (formerly CCRS) 515 EAST PARK AVENUE TALLAHASSEE, FL 32301 222-1173

FILING COVER SHEET ACCT. #FCA-14

() ARTICLES OF INCORPORATION

Examiner's Initials



() ARTICLES OF DISSOLUTION

CONTACT:

Kim Weidenbach

DATE:

07/16/10

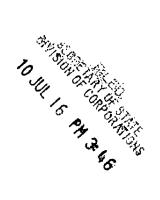
REF. #:

000438.128943

CORP. NAME: LINCOLN ROAD PORTFOLIO MANAGER, INC. converting into; LINCOLN ROAD PORTFOLIO MANAGER, LLC

() ARTICLES OF AMENDMENT

| () ANNUAL REPORT | () TRADEMARK/SERVICE MARK | () FICTITIOUS NAME | | |
|---|--|-----------------------------|--|--|
| () FOREIGN QUALIFICATION | () LIMITED PARTNERSHIP | () LIMITED LIABILITY | | |
| () REINSTATEMENT | () MERGER | () WITHDRAWAL | | |
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CERTIFICATE OF CONVERSION OF LINCOLN ROAD PORTFOLIO MANAGER, INC. INTO LINCOLN ROAD PORTFOLIO MANAGER, LLC

This Certificate of Conversion and attached Articles of Organization are submitted to convert Lincoln Road Portfolio Manager, Inc., a Florida corporation, into a Florida limited liability company in accordance with Section 607.1112 of the Florida Business Corporation Act and Section 608.439 of the Florida Limited Liability Company Act.

- 1. The name of the Florida corporation immediately prior to the filing of this Certificate of Conversion is Lincoln Road Portfolio Manager, Inc. (the "Converting Entity").
- 2. The Converting Entity is a corporation first incorporated under the laws of the State of Florida by the filing of Articles of Incorporation with the Florida Department of State on October 31, 2003, Florida document number: P03000123254, with an effective date of October 30, 2003. The Converting Entity currently exists as a corporation under the laws of the State of Florida.
- 3. The name of the Florida limited liability company into which the Converting Entity is being converted, as set forth in the attached Articles of Organization, is Lincoln Road Portfolio Manager, LLC (the "Converted Entity").
- 4. The conversion of the Converting Entity into the Converted Entity is in compliance with Sections 607.1112 and 607.1113 of the Florida Business Corporation Act and Section 608.439 of the Florida Limited Liability Company Act.
- 5. The plan of conversion was approved by the Converting Entity in accordance with Section 607.1112(6) of the Florida Business Corporation Act.
- 6. The conversion of the Converting Entity into the Converted Entity shall be effective upon the filing of this Certificate of Conversion and the attached Articles of Organization with the Department of State.
- 7. The address of the principal office of the Converted Entity is 1601 Washington Ave., Suite 800, Miami Beach, Florida 33139.
- 8. The Converted Entity agrees to pay any shareholders of the Converting Entity having appraisal rights the amount to which they are entitled under Sections 607.1301 through 607.1333 of the Florida Business Corporation Act.

[Signature Page Follows.]

Dated July 16, 2010.

Converting Entity:

LINCOLN ROAD PORTFOLIO MANAGER, INC., a Florida corporation

Name James A. Whitlow

Title: Vice President, Secretary

Converted Entity:

LINCOLN ROAD PORTFOLIO MANAGER, LLC, a Florida limited liability company

Name: James A. Whitlow

Title: Authorized Representative



ARTICLES OF ORGANIZATION OF LINCOLN ROAD PORTFOLIO MANAGER, LLC a Florida Limited Liability Company

The undersigned, pursuant to the provisions of Chapter 608 of the Florida Statutes, for the purpose of forming a Limited Liability Company under the laws of the State of Florida does set forth the following:

- 1. <u>NAME</u>. The name of the Limited Liability Company is Lincoln Road Portfolio Manager, LLC (the "Company").
- 2. MAILING AND STREET ADDRESS OF PRINCIPAL OFFICE. The mailing and street address of the principal office of the Company is: 1601 Washington Ave., Suite 800, Miami Beach, FL 33139.
- 3. <u>REGISTERED AGENT</u>. The name and street address of the initial registered agent of the Company in the State of Florida is: James Whitlow, Esq., 1601 Washington Ave., Suite 800, Miami Beach, FL 33139.

The undersigned has executed these Articles of Organization on the 16 day of July, 2010.

By: James A. Whitlow, Esq., Authorized Representative

ACCEPTANCE OF APPOINTMENT AS REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

James A. Whitlow, Esq., Registered Agent

Date: July 16, 2010