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FLORIDA LIMITED LIABILITY CO.

j & m at equus llc

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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I

The name of the Limited Liability Company is:

J & M AT EQUUS LLC

ARTICLE II
Address

10 JUN 24 AM 9: 27 SECRETARY OF STATE TALLAHASSEE, FLORIDA

The mailing address and street address of the principal office of the Limited Liability Company is:

16375 NE 18th Avenue, Suite 225 North Miami Beach, FL 33162

ARTICLE III Registered Agent, Registered Office & Registered Agent's Signature

The name and the Florida street address of the registered agent are:

Ira R. Shapiro 16375 NE 18th Avenue, Suite 225 North Miami Beach, FL 33162

Having been named as Registered Agent and to accept service of process for the above stated Limited Liability Company at the place designated in this Certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and i am familiar with and accept the obligations of my position as Registered Agent.

Ira R. Shapiro, Régistered Agent

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ARTICLE IV Management

The Limited Liability Company is to be managed by one or more managers and is, therefore, a manager - managed company. The names of the managers are as follows:

Jonathan E. Fels 16375 NE 18th Avenue, Suite 225 North Miami Beach, FL 33162 Michael Levy 16375 NE 18th Avenue, Suite 225 North Miami Beach, FL 33162

Jonathan E. Fels, Manager

Date: <u>June 24</u>, 2010

(In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

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