

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L10000062742
FILED 8:00 AM
June 11, 2010
Sec. Of State
nculligan

Article I

The name of the Limited Liability Company is:
HES MANAGEMENT AND SERVICES, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
355 ALHAMBRA CIRCLE
SUITE 801
CORAL GABLES, FL. US 33134

The mailing address of the Limited Liability Company is:
355 ALHAMBRA CIRCLE
SUITE 801
CORAL GABLES, FL. US 33134

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
REGISTERED AGENT CORPORATE SERVICES INC.
355 ALHAMBRA CIRCLE
SUITE 801
CORAL GABLES, FL. 33134

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: BETSY PARENTI, ASSISTANT SECRETARY

Article V

The name and address of managing members/managers are:

Title: MGR
FRANCISCO AROCHA
C/O 355 ALHAMBRA CIRCLE, SUITE 801
CORAL GABLES, FL. 33134 US

Title: MGR
ANTONIO J HERRERA
C/O ALHAMBRA CIRCLE, SUITE 801
CORAL GABLES, FL. 33134 US

Signature of member or an authorized representative of a member

Signature: MILAGROS MUNOZ

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