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10 MAY 26 AM 11:08
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

J. BRYAN

MAY 27 2010

EXAMINER



Kathleen J. Dow
(314) 552-6842
kdow@polsinelli.com

100 S. Fourth Street, Suite 1100
St. Louis, MO 63102
(314) 889-8000
Facsimile: (314) 231-1776
www.polsinelli.com

May 18, 2010

FEDERAL EXPRESS

Florida Division of Corporations
Registration Section
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

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10 MAY 26 AM 11:08
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Re: Articles of Organization – Harbor Capital Management, LLC

Dear Sir or Madam:

Enclosed for filing please find the above-referenced document, together with the Cover Letter and our firm's check in the amount of \$125.00 for the filing fee.

Please return a file-stamped copy of the document to my attention. Thank you for your assistance. If you have any questions, please contact me.

Very truly yours,

Kathleen J. Dow
Paralegal

Encs.

cc: Jeffrey E. Fine, Esq.

COVER LETTER

TO: Registration Section
Division of Corporations

SUBJECT: Harbor Capital Management, LLC
Name of Limited Liability Company

The enclosed Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

Kathleen J. Dow, Paralegal

Name of Person

Polsinelli Shughart PC

Firm/Company

100 South Fourth Street, Suite 1100

Address

St. Louis, MO 63102

City/State and Zip Code

kdow@polsinelli.com

E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

Kathleen J. Dow

Name of Person

at (314) 552-6842

Area Code & Daytime Telephone Number

Enclosed is a check for the following amount:

- | | | | |
|---|---|---|---|
| <input checked="" type="checkbox"/> \$125.00 Filing Fee | <input type="checkbox"/> \$130.00 Filing Fee &
Certificate of Status | <input type="checkbox"/> \$155.00 Filing Fee &
Certified Copy
(additional copy is enclosed) | <input type="checkbox"/> \$160.00 Filing Fee,
Certificate of Status &
Certified Copy
(additional copy is enclosed) |
|---|---|---|---|

Mailing Address

Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Street/Courier Address

Registration Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

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TALLAHASSEE, FL 32301

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:

Harbor Capital Management, LLC

(Must end with the words "Limited Liability Company," "L.L.C.," or "LLC.")

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

Principal Office Address:

#7 Cayuga Road
Sea Ranch Lakes, FL 33308

Mailing Address:

#7 Cayuga Road
Sea Ranch Lakes, FL 33308

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

(The Limited Liability Company cannot serve as its own Registered Agent. You must designate an individual or another business entity with an active Florida registration.)

The name and the Florida street address of the registered agent are:

Dennis R. Hammond

Name

#7 Cayuga Road

Florida street address (P.O. Box **NOT** acceptable)

Sea Ranch Lakes FL 33308

City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.


Registered Agent's Signature (REQUIRED)

(CONTINUED)

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TALLAHASSEE, FLORIDA

ARTICLE IV- Manager(s) or Managing Member(s):

The name and address of each Manager or Managing Member is as follows:

Title:

"MGR" = Manager

"MGRM" = Managing Member

Name and Address:

<u>MGR</u>	<u>Dennis R. Hammond</u>
<u></u>	<u>#7 Cayuga Road</u>
<u></u>	<u>Sea Ranch Lakes, FL 33308</u>
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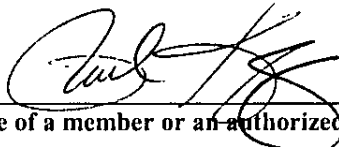
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TALLAHASSEE, FLORIDA

(Use attachment if necessary)

ARTICLE V: Effective date, if other than the date of filing: _____ (OPTIONAL)

(If an effective date is listed, the date must be specific and cannot be more than five business days prior to or 90 days after the date of filing.)

REQUIRED SIGNATURE:



Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Paul G. Klug, Attorney

Typed or printed name of signer

Filing Fees:

\$125.00 Filing Fee for Articles of Organization and Designation
of Registered Agent

\$ 30.00 Certified Copy (Optional)

\$ 5.00 Certificate of Status (Optional)