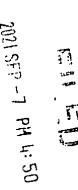
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(Re	equestor's Name)			
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PICK-UP	☐ WAIT	MAIL		
(Bu	isiness Entity Nam	ne)		
(Document Number)				
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Speciał Instructions to Filing Officer:				

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COVER LETTER

ТÕ:	TO: Registration Section Division of Corporations						
SHRI	Watts Heal	th Policy Consulting, LLC					
3013		Name of Florida	Limited Liability Company	;			
Limite			ee(s) are submitted to c r Business Entity" in ac				
	e return all corre s W. Bark	espondence concernin	g this matter to:				
		Contact Person					
2037 N	NE 6th Terrace	Firm/Company					
Wilton	Manors, FL 3330	Address 05					
	C	ity, State and Zip Code	. 				
E	-mail address: (to	be used for future annual r	eport notification)				
For fu	irther information	on concerning this ma	tter, please call:				
Thoma	s W. Bark		646 574-:	5577			
N	lame of Contact Po	erson	Area Code and Day	time Telephone Number			
Enclo	sed is a check f	or the following amou	int:				
\$25	5.00 Filing Fee	☐ \$30,00 Filing Fee and Certificate of Status	□\$55.00 Filing Fee and Certified Copy	☐ \$60.00 Filing Fee, Certified Copy, and Certificate of Status			
Regist Divisi P.O. E	ng Address: tration Section ion of Corporati Box 6327 nassee, FL 3231			Section Corporations f Tallahassee proe Street, Suite 810			

CR2E106 (05/17)

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Articles of Conversion For

2021 SEP > PH 4:50

Florida Limited Liability Company Into

"Converted or Other Business Entity"

The Articles of Conversion is submitted to convert the following Florida Limited Liability Company into an "Other Business Entity" in accordance with s. 605.1045, Florida Statutes.

I. The name of the Florida Limited Liability Company converting into the "Other Business Entity" is: Watts Health Policy Consulting, LLC					
Enter Name of Florida Limited Liability Company					
2. The name of the "Converted or Other Business Entity" is:					
Watts Health Policy Consulting, LLC					
Enter Name of "Converted or Other Business Entity"					
limited liability company					
3. The "Converted or Other Business Entity" is a					
organized, formed or incorporated under the laws of					
(Enter state, or if a non-U.S. entity, the name of the country					
The formation document is attached (if applicable).					
4. The plan of conversion was approved by the converting Florida Limited Liability Company in accordance with Chapter 605, F.S.					
5. This conversion shall be effective in Florida on: (The effective date: 1) cannot be prior to nor more than 90 days after the date this document is filed by the Florida Department of State; AND 2) must be the same as the effective date of the conversion under the laws governing the "Other Business Entity.")					
<u>Note:</u> If the date inserted in this block does not meet the applicable statutory filing requirements, this date will not be listed as the document's effective date on the Department of State's records.					

	of State may send and prod	g address of an office the Florida sess served on the department pursu	ant to		
	2037 N.E. 6th Terrace				
Street Address:					
	Wilton Manors, FL 33305				
Mailing Address:	2037 N.E. 6th Terrace				
Mailing Address:	Wilton Manors, FL 33305				
	e amount to which such n	nas agreed to pay any members hav nembers are entitled under ss. 605.1			
Signed this 28	Augustday of				
Signature: Mod	usigned by: Ly Watts	mber or Authorized Representative Manager			
		itle:			
Fees: Filing Fee:	\$25.00				

6. If the "Converted or Other Business Entity" is an out-of-state entity not registered to transact business in Florida, the "Converted or Other Business Entity":

Page 2 of 2

\$30.00 (Optional)

\$5.00 (Optional)

Certified Copy:

Certificate of Status: