

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L10000027078
FILED 8:00 AM
March 10, 2010
Sec. Of State
gmcleod

Article I

The name of the Limited Liability Company is:

TIRES AND RUBBER USA, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

5385 SW 38 AVE
FORT LAUDERDALE, FL. 33312

The mailing address of the Limited Liability Company is:

5385 SW 38 AVE
FORT LAUDERDALE, FL. 33312

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

JOHN M SASSINE
5385 SW 38 AVE
FORT LAUDERDALE, FL. 33312

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JOHN M SASSINE

Article V

The name and address of managing members/managers are:

Title: MGRM
TONI M SASSINE
5385 SW 38 AVE
FORT LAUDERDALE, FL. 33312

Title: MGR
JOHN M SASSINE
5385 SW 38 AVE
FORT LAUDERDALE, FL. 33312

Signature of member or an authorized representative of a member

Signature: JOHN M SASSINE

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