

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L10000006554
FILED 8:00 AM
January 19, 2010
Sec. Of State
gharvey

Article I

The name of the Limited Liability Company is:
POLARIS WORLD USA LLC

Article II

The street address of the principal office of the Limited Liability Company is:
1395 BRICKELL AVENUE
SUITE 660
MIAMI, FL. 33131

The mailing address of the Limited Liability Company is:
1395 BRICKELL AVENUE
SUITE 660
MIAMI, FL. 33131

Article III

The purpose for which this Limited Liability Company is organized is:
REAL ESTATE

Article IV

The name and Florida street address of the registered agent is:
HENRY SANCHEZ
1395 BRICKELL AVENUE
SUITE 660
MIAMI, FL. 33131

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: HENRY SANCHEZ

Article V

The name and address of managing members/managers are:

Title: MGR
POLARIS WORLD DEVELOPMENT SL
1395 BRICKELL AVENUE, SUITE 660
MIAMI, FL. 33131

Title: MGR
HENRY SANCHEZ
1395 BRICKELL AVENUE, SUITE 660
MIAMI, FL. 33131

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Article VI

The effective date for this Limited Liability Company shall be:

01/19/2010

Signature of member or an authorized representative of a member

Signature: HENRY SANCHEZ