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COHEN CHASE HOFFMAN

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Division of Corporations

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Fax Number : (850) 617-6383

From:

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Account Number : 102450002676
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**FLORIDA/FOREIGN LIMITED LIABILITY CO.
R & N VENTURES, LLC**

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ARTICLES OF ORGANIZATION
OF
R & N VENTURES, LLC

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ARTICLE I - NAME

The name of this Limited Liability Company is R & N VENTURES, LLC.

ARTICLE II - EXISTENCE

The existence of this Company shall commence on the day of filing these Articles of Organization. The duration of the Company shall be perpetual.

ARTICLE III - PRINCIPAL OFFICE

The Company's principal office shall initially be located at 3645 St. Gaudens Road, Miami, Florida 33133. The Company's mailing address shall, initially, be located at the same address.

ARTICLE IV - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this Company and the name of the initial registered agent of this Company at such address are as follows:

REGISTERED AGENT

Alan R. Chase

STREET ADDRESS OF
REGISTERED OFFICE

9400 S. Dadeland Boulevard, Suite 600
Miami, Florida 33156

ARTICLE V - MANAGEMENT

The Company shall be a manager managed limited liability company. The initial managers are:

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MANAGER

Robert M. Rubenstein

Nicole T. Armstrong

ADDRESS

3645 St. Gaudens Road
Miami, Florida 33133

3751 Solana Road
Miami, Florida 33133

In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.



ALAN R. CHASE, Agent for Member

Having been named as registered agent to accept service of process for the above stated limited liability company at the place designated in these Articles of Organization, I hereby accept the appointment as registered agent and agree to act in that capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Florida Statutes, Chapter 608.



ALAN R. CHASE, Registered Agent

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