

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L09000108743  
FILED 8:00 AM  
November 12, 2009  
Sec. Of State  
Isellers

**Article I**

The name of the Limited Liability Company is:

BLACKBEAR COMMUNICATIONS DC, LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

701 8TH STREET NW  
400  
WASHINGTON, DC. 20001

The mailing address of the Limited Liability Company is:

701 8TH STREET NW  
400  
WASHINGTON, DC. 20001

**Article III**

The purpose for which this Limited Liability Company is organized is:

PUBLIC RELATIONS, COMMUNICATIONS AND ADVERTISING, PUBLIC  
AFFAIRS

**Article IV**

The name and Florida street address of the registered agent is:

JONATHAN STEMBER  
8340 HAWTHORNE AVENUE  
MIAMI BEACH, FL. 33141

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JONATHAN STEMBER

### **Article V**

The name and address of managing members/managers are:

Title: MGR  
JONATHAN STEMBER  
8340 HAWTHORNE AVENUE  
MIAMI BEACH, FL. 33141 US

Title: MGR  
CHRIS GUNSTER  
971 EDGEWOOD AVENUE  
PELHAM, NY. 10803 US

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### **Article VI**

The effective date for this Limited Liability Company shall be:

11/11/2009

Signature of member or an authorized representative of a member

Signature: JONATHAN STEMBER