

Division of Corporations

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**Florida Department of State**  
 Division of Corporations  
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**To:**

Division of Corporations  
 Fax Number : (850)617-6383

**From:**

Account Name : CORPORATE CREATIONS INTERNATIONAL INC.  
 Account Number : 110432003053  
 Phone : (561)694-8107  
 Fax Number : (561)694-1639

**FLORIDA/FOREIGN LIMITED LIABILITY CO.**

**Zafra Rum LLC**

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**EXAMINER**

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## ARTICLES OF ORGANIZATION

### Article I. Name

The name of this Florida limited liability company is:  
Zafra Rum LLC

### Article II. Address

The street and mailing address of the Company's initial principal office is:  
Zafra Rum LLC  
c/o 2121 Ponce De Leon Boulevard, Suite 1100  
Coral Gables FL 33134

### Article III. Registered Agent

The name and street address of the Company's registered agent is:  
Goldstein Schechter Koch  
2121 Ponce De Leon Boulevard, Suite 1100  
Coral Gables FL 33134

### Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

Corporate Creations International Inc.  
11380 Prosperity Farms Road #221E  
Palm Beach Gardens FL 33410  
(561) 694-8107

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Article V. Distribution of Profits

Unless otherwise provided in the Company's Operating Agreement, there shall not be any distribution of profits unless each separate distribution is approved by the affirmative vote of members who own more than 50% of the voting interest in the Company. The voting members shall have complete discretion on when and if to approve any distribution of profits.

Article VI. Management

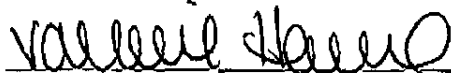
This will be a manager-managed company. The name and address of each manager is:

GARDNER BLANDON  
c/o 2121 Ponce De Leon Boulevard, Suite 1100  
Coral Gables FL 33134

Article VII. Company Existence

The Company's existence shall begin effective as of October 19, 2009.

The undersigned authorized representative of a member executed these Articles of Organization on October 19, 2009.



CORPORATE CREATIONS INTERNATIONAL INC.

Franco E. Cammarata Vice President  
by Valeric Hawk as attorney-in-fact

Corporate Creations International Inc.  
11380 Prosperity Farms Road #221E  
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(561) 694-8107

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## STATEMENT OF REGISTERED AGENT

### LIMITED LIABILITY COMPANY:

Zafra Rum LLC

### REGISTERED AGENT/OFFICE:

Goldstein Schechter Koch  
2121 Ponce De Leon Boulevard, Suite 1100  
Coral Gables FL 33134  
UNITED STATES

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



GOLDSTEIN SCHECHTER KOCH  
by Valerie Hawk as attorney-in-fact

Date: October 19, 2009.

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