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(Requestor's Name)

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(Address)

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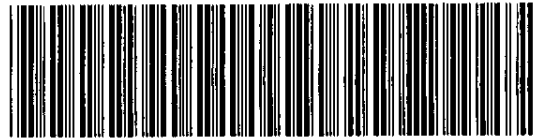
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B. KOHR

SEP 22 2009

EXAMINER



CORPORATION SERVICE COMPANY

ACCOUNT NO. : I20000000195

REFERENCE : 132482 7653932

AUTHORIZATION :

COST LIMIT : \$ 125.00

[Handwritten signature]

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ORDER DATE : September 22, 2009

ORDER TIME : 3:0 PM

ORDER NO. : 132482-005

CUSTOMER NO: 7653932

DOMESTIC FILING

NAME: IARF HOLDINGS, LLC

EFFECTIVE DATE:

____ ARTICLES OF INCORPORATION
____ CERTIFICATE OF LIMITED PARTNERSHIP
XX _____ ARTICLES OF ORGANIZATION

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

____ CERTIFIED COPY
XX _____ PLAIN STAMPED COPY
____ CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Carina L. Dunlap - EXT. 2951

EXAMINER'S INITIALS: _____

ARTICLES OF ORGANIZATION
FOR
FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I
Name

The name of this Limited Liability Company is:

IARF Holdings, LLC

ARTICLE II
Address

The mailing address and the street address of the principal office of this Limited Liability Company is:

IARF Holdings, LLC
c/o Global/Realtec Group
Terrabank Building
Suite 403
3191 Coral Way
Miami, FL 33145

ARTICLE III

Registered Agent, Registered Office & Registered Agent's Signature

The name and the Florida street address of the Registered Agent of this Limited Liability Company is:

Robert Schatzman
GrayRobinson, P.A.
1221 Brickell Avenue, Suite 1600
Miami, FL 33131

Having been appointed as registered agent to accept service of process for this limited liability company at the place so designated in these Articles of Organization, I hereby accept this appointment and agree to serve this Limited Liability Company in this capacity. I am familiar with and accept the obligations of my position as the registered agent for this Limited Liability Company, as provided for in Chapter 608, Florida Statutes.



REGISTERED AGENT'S SIGNATURE

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**ARTICLE IV
Management**

This Limited Liability Company is to be managed by one or more managers and is, therefore, a "manager-managed" limited liability company.

**ARTICLE V
Initial Board of Managers**

This Limited Liability Company shall have two (2) managers initially. The number of managers may be either increased or decreased from time to time in accordance with the Operating Agreement of this Limited Liability Company, but shall never be less than one.

The names and addresses of the initial managers of this Limited Liability Company are as follows:

<u>Name</u>	<u>Street Address</u>
Augusto Menendez, Jr.	Terrabank Building, Suite 403 3191 Coral Way Miami, FL 33145
Augusto Menendez, III	Terrabank Building, Suite 403 3191 Coral Way Miami, FL 33145

In accordance with Section 608.408(3), *Florida Statutes*, the execution of these Articles of Organization constitutes an affirmation under the penalties of perjury that the facts stated herein are true.



AUTHORIZED REPRESENTATIVE'S SIGNATURE

ROBERT SCHATZMAN, AUTHORIZED REPRESENTATIVE
Type or printed name of signee

FILING FEES:
\$100.00 Filing Fee for Articles of Organization
\$25.00 Designation of Registered Agent
\$30.00 Certified Copy (OPTIONAL)
\$5.00 Certificate of Status (OPTIONAL)