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Division of Corporations

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Florida Department of State

Division of Corporations

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FLORIDA/FOREIGN LIMITED LIABILITY CO.

ICER HOLDINGS, LLC

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AUG 31 2009

EXAMINER

ARTICLES OF ORGANIZATION
FOR
A FLORIDA LIMITED LIABILITY COMPANY

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ARTICLE I - NAME

The name of the Limited Liability Company is:

ICER Holdings, LLC

ARTICLE II - ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is:

255 University Dr.
Coral Gables, FL 33134

ARTICLE III
REGISTERED AGENT, REGISTERED OFFICE & REGISTERED AGENT'S
SIGNATURE.

The name and the Florida street address of the registered agent is:

Oscar A. Garcia, Esq.
255 University Dr.
Coral Gables, FL 33134

Having been named as registered agent and to accept service of process for the above stated limited liability Company at the place designated in the certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.


Registered Agent's Signature

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ARTICLE IV

Manager(s):

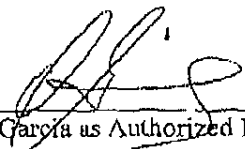
The name and address of each Manager is as follows:

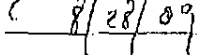
Title:
MGR

Name and Address:
CMG Family Management, LLC
255 University Dr.
Coral Gables, FL 33134

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

ICER Holdings, LLC

By: 
Oscar A. Garcia as Authorized Representative

Dated:  8/28/09