

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L09000080029  
FILED 8:00 AM  
August 19, 2009  
Sec. Of State  
gharvey

**Article I**

The name of the Limited Liability Company is:  
NORTHERN OPERATIONS AFRICA, LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:  
1255 ALGARDI AVE  
CORAL GABLES, FL. US 33146

The mailing address of the Limited Liability Company is:  
1255 ALGARDI AVE  
CORAL GABLES, FL. 33146

**Article III**

The purpose for which this Limited Liability Company is organized is:  
ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:  
MARIA E ABASCAL  
1255 ALGARDI AVE  
CORAL GABLES, FL. 33146

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: MARIA E. ABASCAL

## **Article V**

The name and address of managing members/managers are:

Title: MGR  
DAVID W RADEMEYER  
1255 ABASCAL  
CORAL GABLES, FL. 33146 US

Title: MGR  
MARIA E ABASCAL  
1255 ALGARDI AVE  
CORAL GABLES, FL. 33146 US

Signature of member or an authorized representative of a member

Signature: MARIA E. ABASCAL

L09000080029  
FILED 8:00 AM  
August 19, 2009  
Sec. Of State  
gharvey