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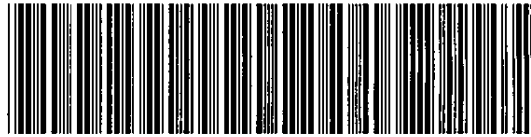
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TALLAHASSEE FLORIDA

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COVER LETTER

TO: Registration Section
Division of Corporations

SUBJECT: URBAN ECONOMICS ADVISORS, LLC
Name of Limited Liability Company

The enclosed Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

MICHAEL MCELVEEN
Name of Person

URBAN ECONOMICS ADVISORS, LLC
Firm/Company

810 SOUTH STERLING AVE
Address

TAMPA, FL 33609
City/State and Zip Code

MCELVEEN@URBANECONOMICS.COM
E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

MICHAEL MCELVEEN at (813) 289-8844
Name of Person Area Code & Daytime Telephone Number

Enclosed is a check for the following amount:

- ☐ \$125.00 Filing Fee ☒ \$130.00 Filing Fee & Certificate of Status ☐ \$155.00 Filing Fee & Certified Copy (additional copy is enclosed) ☐ \$160.00 Filing Fee, Certificate of Status & Certified Copy (additional copy is enclosed)

Mailing Address
Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Street/Courier Address
Registration Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

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**SECRETARY OF STATE
TALLAHASSEE FLORIDA**

**ARTICLES OF ORGANIZATION
OF
Urban Economics Advisors, LLC.**

The undersigned authorized representative does hereby certify that the persons so identified herein have associated themselves together for the purpose of forming a limited liability company (the "Company") under the laws of the State of Florida.

**ARTICLE I
NAME**

The name of the Company shall be:

Urban Economics Advisors, LLC.

**ARTICLE II
PERIOD OF DURATION**

The period of duration of the Company will be perpetual.

**ARTICLE III
GENERAL POWERS**

The Company is formed for the purpose of conducting and undertaking, and shall have the power to conduct and undertake, any and all activities and actions authorized under the Florida Limited Liability Company Act, Chapter 608, Florida Statutes.

**ARTICLE IV
ADDRESS AND PLACE OF BUSINESS**

The mailing and street address of the Company's principal office is 810 South Sterling Avenue, Tampa, Florida 33609.

**ARTICLE V
REGISTERED OFFICE AND REGISTERED AGENT**

The street address of the Company's initial registered office in Florida is 810 South Sterling Avenue, Tampa, Florida 33609, and the name of its initial registered agent is MICHAEL

A. McELVEEN. The Company may change its registered office or its registered agent of both by filing with the Department of State of the State of Florida a statement complying with Section 608.416, Florida Statutes.

ARTICLE VI MANAGEMENT

All powers of the Company shall be exercised by or under the authority of the members and, except as otherwise provided in the operating agreement of the Company, if any (the "Operating Agreement"), the business and affairs of the Company shall be managed by or under the direction of one or more managing members. The name and current address of the initial managing member is set forth below, and such person shall act in such capacity until otherwise determined by the members in accordance with the Company's Operating Agreement:

Michael A. McElveen
810 South Sterling Avenue
Tampa, Florida 33609

ARTICLE VII RIGHT TO CONTINUE BUSINESS

Upon the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member in the Company, the business of the Company shall not cease and the Company shall not be dissolved except by the unanimous consent of the remaining members or as otherwise provided in the Operating Agreement of the Company.

ARTICLE VIII RESTRICTIONS OF MEMBERSHIP

New members shall be admitted to the Company in accordance with the Operating Agreement of the Company. Contributions required of a new member shall be determined in accordance with the Operating Agreement of the Company. A member's interest in the Company may not be sold or otherwise transferred except with the unanimous consent of the members, or otherwise in accordance with the Company's Operating Agreement. Additional restrictions and conditions on membership may be set forth in an operating agreement or other agreement adopted by the members.

ARTICLE IX OPERATING AGREEMENT

The members of the Company may adopt an operating agreement pertaining to the regulation, management, and other affairs of the Company (previously defined as the "Operating

Agreement”), provided that such Operating Agreement shall not be inconsistent with these Articles of Organization or with the laws of the State of Florida. The Operating Agreement may be repealed or altered only in the manner now or hereafter prescribed therein, consistent with the laws of the State of Florida.

**ARTICLE X
ACKNOWLEDGEMENT**

The members of the Company, thorough their undersigned authorized representative do hereby certify that the foregoing constitutes the proposed Articles of Organization of Urban Economics Advisors, LLC. These Articles of Organization may be amended from time to time by consent of the members holding a majority of the voting interests of the Company, or otherwise in the manner now or hereafter prescribed in the Company’s Operating Agreement, consistent with the laws of the State of Florida.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization this 6th day of July, 2009.

A handwritten signature in black ink, appearing to read 'Michael A. McElveen', written over a horizontal line.

Michael A. McElveen, Authorized
Representative of the Members

ACCEPTANCE BY REGISTERED AGENT

Having been appointed the registered agent of Urban Economics Advisors, LLC., the undersigned accepts such an appointment, agrees to act in such capacity, and accepts the obligations proposed by Section 608.415, Florida Statutes.

EXECUTED this 6th day of July, 2009.



MICHAEL A. McELVEEN

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