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ARTICLES OF ORGANIZATION

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OF AKERS & BOULWARE LAND COMPANY, LLC SECRETARY OF STATE TALLAHASSEE. FLORIDA

The undersigned, pursuant to the provisions of Chapter 608, Florida Statutes, provides the following information for the purpose of forming a Limited Liability Company under the laws of the State of Florida.

ARTICLE I. Name

The name of the Limited Liability Company is Akers & Boulware Land Company, LLC.

ARTICLE II. Address

The mailing address and the street address of the principal office of the limited liability company are:

> 3800 West Tennessee Street Tallahassee, Florida 32304

ARTICLE III. Registered Agent and Registered Office

The name and Florida street address of the initial registered agent in Florida for the Limited Liability Company are:

> Robert L. Akers, Sr. 3800 West Tennessee Street Tallahassee, Florida 32304

Having been named as registered agent and as the person to accept service of process for the above-stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.

Robert L. Akers, Sr., Registered Agent

Akers & Boulware Land Company, LLC ARTICLES OF ORGANIZATION

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ARTICLE IV. Management

SECRETARY OF STATE

The Limited Liability Company is to be managed by one or more members and is, therefore, a member-managed company.

274 IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization this day of June, 2009.

IN ACCORDANCE WITH SECTION 608.408(3), FLORIDA STATUTES, THE EXECUTION OF THIS DOCUMENT CONSTITUTES AN AFFIRMATION UNDER PENALTIES OF PERJURY THAT THE FACTS STATED HEREIN ARE TRUE.

Robert L. Akers, Sr.