

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L09000060570  
FILED 8:00 AM  
June 22, 2009  
Sec. Of State  
gmcleod

**Article I**

The name of the Limited Liability Company is:  
COURIER SERVICES USA LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:  
601-C PONCE DE LEON BLVD S  
ST AUGUSTINE, FL. US 32084

The mailing address of the Limited Liability Company is:  
601-C PONCE DE LEON BLVD S  
ST AUGUSTINE, FL. US 32084

**Article III**

The purpose for which this Limited Liability Company is organized is:  
ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:  
CHRISTOPHER SPRINGHORN CPA PA  
601-C PONCE DE LEON BLVD S  
ST AUGUSTINE, FL. 32084

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CHRISTOPHER SPRINGHORN

## **Article V**

The name and address of managing members/managers are:

Title: MGRM  
NORMA WARRICK  
1472 FRUIT COVE FOREST RD S  
ST JOHNS, FL. 32259 US

Title: MGRM  
CHRISTOPHER SPRINGHORN  
601-C PONCE DE LEON BLVD S  
ST AUGUSTINE, FL. 32084 US

Signature of member or an authorized representative of a member

Signature: CHRISTOPHER SPRINGHORN

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