

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L09000058534
FILED 8:00 AM
June 16, 2009
Sec. Of State
btadlock

Article I

The name of the Limited Liability Company is:

J&J COWAN LLC

Article II

The street address of the principal office of the Limited Liability Company is:

23111 FASHION DRIVE
103
ESTERO, FL. 33928

The mailing address of the Limited Liability Company is:

23111 FASHION DRIVE
103
ESTERO, FL. 33928

Article III

The purpose for which this Limited Liability Company is organized is:

TO BUY AND OPERATE A FRANCHISE IN THE STATE OF FLORIDA

Article IV

The name and Florida street address of the registered agent is:

JOHN C COWAN JR.
12930 KENTFIELD LANE
FORT MYERS, FL. 33913

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JOHN C COWAN JR

Article V

The name and address of managing members/managers are:

Title: MGRM
JOHN C COWAN JR
12930 KENTFIELD LANE
FORT MYERS, FL. 33913

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Article VI

The effective date for this Limited Liability Company shall be:

06/15/2009

Signature of member or an authorized representative of a member

Signature: JOHN C COWAN JR