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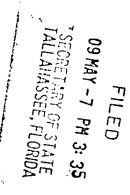
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CERTIFICATE OF CONVERSION FOR "OTHER BUISINESS ENTITY" INTO A FLORIDA LIMITED LIABILITY COMPANY

- The name of the Other Business Entity immediately prior to the filing of this Certificate of Conversion is Barron's Wholesale Tire, Inc.
- 2. The Other Business Entity is a Florida corporation first formed or incorporated under the laws of Florida on December 1, 1989.
- 3. The jurisdiction of the Other Business Entity has not changed.
- The name of the Florida Limited Liability Company as set forth in the attached Articles of Organization: Barron's Wholesale Tire, LLC.
- The effective date shall be the date of filing.

Signed this day of May, 2009.

Other Business Entity:

Barron's Wholesale Tire, Inc.

Printed name:

Its Cao President

Florida Limited Liability Company:

Barron's Wholesale Tire, LLC.

Printed name: Recurso Branco Its Authorized Representative

ARTICLES OF ORGANIZATION BARRON'S WHOLESALE TIRE, LLC

A FLORIDA LIMITED LIABILITY COMPANY

OSHAN -1 PH 3: 35 The name of this limited liability company is Barron's Wholesale Tire, LLC.

The Company's duration shall be perpetual unless sooner dissolved.

<u>ARTICLE III</u> PRINCIPAL OFFICE

The mailing address and the street address of the principal office of the Company is 1302 Eastport Road, Jacksonville, Florida 32228.

ARTICLE IV REGISTERED OFFICE AND AGENT

The initial registered office of the Company is 1050 Riverside Avenue, Jacksonville, Florida 32204, and its initial registered agent is Sidney S. Simmons, II.

ARTICLE V **PURPOSE AND POWERS**

The Company is organized with a general business purpose, has all powers provided by law and may use those powers to any lawful purpose.

IN WITNESS WHEREOF, the undersigned has duly executed these Articles of Organization as of this 7 day of May

> Sidney S. Simmons, II Authorized Representative

REGISTED AGENT FOR THE SERVICE OF PROCESS WITHIN FLORIDA

Having been named as registered agent to accept service of process for the above stated Company, at the place designated in this certificate, I hereby agree to accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

DATED this 7 day of May, 2009.

Sidney S. Simmons, II