

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L09000041673
FILED 8:00 AM
April 29, 2009
Sec. Of State
shawkes

Article I

The name of the Limited Liability Company is:
A&R GLOBAL INVESTMENTS, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
314 LADY DIANA DR
DAVENPORT, FL. US 33837

The mailing address of the Limited Liability Company is:
314 LADY DIANA DR
DAVENPORT, FL. US 33837

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
ROBERT PEREIRA
314 LADY DIANA DR
DAVENPORT, FL. 33837

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: ROBERT PEREIRA

Article V

The name and address of managing members/managers are:

Title: MGRM
ROBERT PEREIRA
314 LADY DIANA DR
DAVENPORT, FL. 33837 US

Title: MGRM
ALEXANDRE SILVA
90 EASTON STREET
NEW BEDFORD, MA. 02746 US

Signature of member or an authorized representative of a member

Signature: MARSHA SIHA

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