

Division of Corporations

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Florida Department of State
Division of Corporations
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To:

Division of Corporations
Fax Number : (850) 617-6383

From:

Account Name : LOWNDERS, DROSDICK, DOSTER, KANTOR & REED, P.A.
Account Number : 072720000036
Phone : (407) 843-4600
Fax Number : (407) 843-4444

*Attn: Tammy Passley*SECRETARY OF STATE
TALLAHASSEE, FLORIDA

2009 APR 15 AM 8:56

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FLORIDA/FOREIGN LIMITED LIABILITY CO.

E-Z Rent a Car Franchising System Member, LLC

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M. THOMAS

APR 16 2009

EXAMINER

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TALLAHASSEE, FLORIDA

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**ARTICLES OF ORGANIZATION
OF
E-Z RENT A CAR FRANCHISING SYSTEM MEMBER, LLC**

ARTICLE I - NAME

The name of this limited liability company is E-Z RENT A CAR FRANCHISING SYSTEM MEMBER, LLC (the "Company").

ARTICLE II - PRINCIPAL OFFICE

The mailing address and the street address of the principal office of the Company is 2003 McCoy Road, Orlando, Florida 32809.

ARTICLE III - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the Company is 2003 McCoy Road, Orlando, Florida 32809 and the name of the initial registered agent of the Company at that address is Mehrdad Memarpouri.



Signature of an Authorized Representative
of a Member

Mehrdad Memarpouri

Typed or Printed Name of Signer

ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated above, the undersigned hereby accepts the appointment as registered agent and agrees to act in such capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of his duties, and represents that he is familiar with, and accepts the obligations of, his position as registered agent as provided for in Chapter 608, Florida Statutes.



Mehrdad Memarpouri