

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L09000035136
FILED 8:00 AM
April 10, 2009
Sec. Of State
dbruce

Article I

The name of the Limited Liability Company is:

INCONCERT USA, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

8360 WEST FLAGLER ST.
#203
MIAMI, FL. US 33144

The mailing address of the Limited Liability Company is:

8360 WEST FLAGLER ST.
#203
MIAMI, FL. US 33144

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

MADELEINE D LONGARAY
8360 WEST FLAGLER ST.
203
MIAMI, FL. 33144

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: MADELEINE D. LONGARAY

Article V

The name and address of managing members/managers are:

Title: MGR
AMERICO D CESTAU-LIZ
PLATON 438, PISO 2, COLONIA POLANCO
MEXICO CITY, MEXICO, DF. 11111 ME

Title: MGRM
IVAN V KECHICHIAN-MAGGIO
RAMBAL M. GANDHI 237 APTO 501
MONTEVIDEO, URUGUAY, UR. 11111 UR

Title: MGRM
ERNESTO A PUNALES--LAURINO
PATRIA 579 APTO 401
MONTEVIDEO, URUGUAY, UR. 11111 UR

Title: MGRM
JULIO C GURIDI-CRESCENTI
YAMANDU RODRIGUEZ 1390
MONTEVIDEO, URUGUAY, UR. 11111 UR

Signature of member or an authorized representative of a member

Signature: MADELEINE D. LONGARAY

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