

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L09000028706
FILED 8:00 AM
March 24, 2009
Sec. Of State
nculligan

Article I

The name of the Limited Liability Company is:

RYDER LLC

Article II

The street address of the principal office of the Limited Liability Company is:

20505 E COUNTRY CLUB DR
1834
AVENTURA, FL. US 33180

The mailing address of the Limited Liability Company is:

20505 E COUNTRY CLUB DR
1834
AVENTURA, FL. US 33180

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

ANDREA POUEY
20505 E COUNTRY CLUB DR
1834
AVENTURA, FL. 33180

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: ANDREA POUEY

Article V

The name and address of managing members/managers are:

Title: MGR
ANDREA POUEY
20505 E COUNTRY CLUB DR #1834
AVENTURA, FL. 33180 US

Title: MGRM
ALEJANDRO MENINI SUAREZ
20505 E COUNTRY CLUB DR #1834
AVENTURA, FL. 33180 US

Signature of member or an authorized representative of a member

Signature: ANDREA POUEY

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