Florida Department of State Division of Corporations

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FLORIDA/FOREIGN LIMITED LIABILITY CO.

3 R'S, LLC

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Help

MAR 1 6 2009

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3/13/2009 8:39:02 AM PAGE

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March 13, 2009

GREEN SCHOENFELD & KYLE LLP

SUBJECT: 3 R'S, LLC REF: W09000011867

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an existing entity. Section 608.406, Florida Statutes, was amended effective July 1, 2007, to require the name of a limited liability company to be distinguishable from the names of all other filings filed with the Division of Corporations, except for fictitious name registrations and general partnership registrations.

Please select a new name and make the correction in all the appropriate places. One or more words may be added to make the name distinguishable from the one presently on file. Adding of Florida or Florida to the end of the name is not acceptable. A search for name availability can be made on the Internet through the Division s records at www.sunbiz.org.

Please note the name of a limited liability company must end with the words Limited Liability Company, the abbreviation L.L.C., or the designation LLC. The word Limited may be abbreviated as Ltd. and the word Company may be abbreviated as Co. The following suffixes are no longer acceptable: Limited Company, L.C., and LC.

The document number of the name conflict is P04000128273 (3R CORPORATION).

Lif you have any further questions concerning your document, please call (850) 245-6855.

H C CO Tamer Hambleon Regulatory Specialist II

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DIVISION OF CORPORATION

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ON MAR 13 AM 7: 56

Articles of Organization

of

3 ARS, LLC

A Florida Limited Liability Company

- 1. Name. The name of this limited liability company is 3 ARS, LLC (the "Company"), and it shall be formed as a Florida limited liability company under Chapter 608, Florida Statutes.
- 2. <u>Duration</u>. The Company shall exist from the date of filing of these Articles of Organization with the Florida Secretary of State, and the Company's existence shall be perpetual.
- 3. <u>Purpose</u>. The Company is organized for the purpose of transacting all lawful activities and businesses that may be conducted by a limited liability company under the laws of the State of Florida.
- 4. <u>Place of Business</u>. The mailing address and street address of the Company's principal office is 1808 Lagoon Lane, Cape Coral, Florida 33914.
- 5. <u>Registered Agent and Office</u>. The name of the initial registered agent of the Company is Kevin A. Kyle. The street address of the initial registered agent of the Company is 1380 Royal Palm Square Boulevard, Fort Myers, Florida 33919.
- 6. <u>Management of the Company</u>. The Company shall be managed by a manager or managers and is, therefore, a manager-managed company. The initial Manager of the Company shall be R. Steve Groeper.
- 7. Additional Members. Except as otherwise provided in an Operating Agreement adopted for the Company, additional members to the Company may be admitted, but only upon the unanimous consent of all members of the Company at the time admission is sought.
- 8. Operating Agreement. The members shall have the power to adopt, alter, amend, or repeal an Operating Agreement for the Company containing provisions for the regulation and management of the affairs of the Company.
- 9. <u>Voting</u>. The Company is authorized to issue membership units with voting rights and membership units without voting rights.
- 10. <u>Certificated Interests</u>. The members' interests in the Company may be evidenced by certificates.

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Agreement adopted for the Company, no member shall have the right to transfer any interest in the Company without the unanimous written agreement of all members. If the non-transferring members do not approve the transfer, the transferee of the interest of the transferring member shall have no right to become a member or to participate in the management of the business and the affairs of the Company. The transferce shall be entitled to receive only the share of profits or other compensation by way of income, and the return of contributions to which the transferring member otherwise would be entitled by virtue of membership.

The undersigned executed these Articles of Organization effective as of March 12, 2009. In accordance with Section 608.408(3), Florida Statutes, the execution of these Articles of Organization constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

Kevin A. Kylle, Authorized

Representative

Acceptance by Registered Agent

Having been named Registered Agent and designated to accept service of process for 3 ARS, LLC, at the place designated herein, and being familiar with the obligations of that position, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

Kevin A Kyle, Registered Agent

Dated: March 12, 2009

SECRETARY OF STATE DIVISION OF CORPORATIONS