

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L09000020991
FILED 8:00 AM
March 03, 2009
Sec. Of State
gharvey

Article I

The name of the Limited Liability Company is:

ROYCE TIRES, L.L.C.

Article II

The street address of the principal office of the Limited Liability Company is:

247 S.E. MIZNER BLVD.
BOCA RATON, . 33432

The mailing address of the Limited Liability Company is:

247 S.E. MIZNER BLVD.
BOCA RATON, . 33432

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

JUAN DELGADO
4273 GREENBRIAR LN
WESTON, FL. 33331

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JUAN DELGADO

Article V

The name and address of managing members/managers are:

Title: MGR
MARIO CRESPO
4700 GARDEN POINT TRAIL
WELLINGTON, FL. 33404

Title: MGR
ANDRÉS SILVA
247 S.E. MIZNER BLVD.
BOCA RATON, FL. 33432

Title: MGR
JUAN DELGADO
4273 GREENBRIAR LN.
WESTON, FL. 33331

Article VI

The effective date for this Limited Liability Company shall be:

03/03/2009

Signature of member or an authorized representative of a member

Signature: JUANDELGADO

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