

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L09000011228  
FILED 8:00 AM  
February 03, 2009  
Sec. Of State  
gharvey

**Article I**

The name of the Limited Liability Company is:

BR ADVISORS LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

2000 PONCE DE LEON BLVD  
SUITE 600  
CORAL GABLES, FL. US 33134

The mailing address of the Limited Liability Company is:

2000 PONCE DE LEON BLVD  
SUITE 600  
CORAL GABLES, FL. US 33134

**Article III**

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS PROVIDING CONSULTING AND  
ADVISING SERVICES TO COMPANIES SEEKING TO EXPAND THEIR  
BUSINESS IN THE BRAZILIAN MARKET.

**Article IV**

The name and Florida street address of the registered agent is:

EDMUNDO BONTEMPO  
2000 PONCE DE LEON BLVD  
SUITE 600  
CORAL GABLES, FL. 33134

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: EDMUNDO BONTEMPO

## **Article V**

The name and address of managing members/managers are:

Title: MGR  
EDMUNDO BONTEMPO  
2000 PONCE DE LEON BLVD., SUITE 600  
CORAL GABLES, FL. 33134 US

Title: MGR  
RICARDO GROSS  
2000 PONCE DE LEON BLVD., SUITE 600  
CORAL GABLES, FL. 33134 US

Signature of member or an authorized representative of a member

Signature: EDMUNDO BONTEMPO

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