

To: The Florida Dept. of State
Subject: 000672.97912

From: Ashley Smith

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Division of Corporations

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Florida Department of State
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Fax Number : (850) 617-6383

From:
Account Name : CORPDIRECT AGENTS, INC.
Account Number : 110450000714
Phone : (850) 222-1173
Fax Number : (850) 224-1640

000672.97912

FLORIDA/FOREIGN LIMITED LIABILITY CO.

R.A. BEARD MANAGERS, LLC

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EXAMINER

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**ARTICLES OF ORGANIZATION
OF
R.A. BEARD MANAGERS, LLC**

1. Name. The name of this limited liability company is **R.A. BEARD MANAGERS, LLC** (the "Company"), and it shall be formed as a limited liability company under Chapter 608 of the laws of the State of Florida.

2. Duration. The Company shall exist from the date of filing of these Articles of Organization with the Florida Secretary of State, and the Company's existence shall be perpetual.

3. Purpose. The Company is organized for the purpose of transacting all lawful activities and businesses that may be conducted by a limited liability company under the laws of Florida.

4. Place of Principal Office. The mailing and street address of the Company's principal office is c/o Allison B. Luzier, 101 East Kennedy Boulevard, 6th Floor, Tampa, Florida 33602.

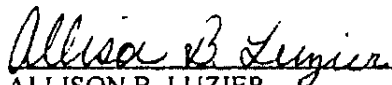
5. Registered Agent and Office. The name of the initial registered agent of the Company is Alison B. Luzier. The street address of the initial registered agent of the Company is 101 East Kennedy Boulevard, 6th Floor, Tampa, Florida 33602.

6. Management of the Company. The management of the Company shall be vested in the managers of the Company. The initial managers of the Company are as follows:

<u>Name</u>	<u>Address</u>
Allison B. Luzier	101 East Kennedy Boulevard, 6 th Floor Tampa, Florida 33602
Richard Alexander Beard IV	101 East Kennedy Boulevard, 6 th Floor Tampa, Florida 33602

7. Operating Agreement. The members shall have the power to adopt, alter, amend, or repeal the Operating Agreement of the Company containing provisions for the regulation and management of the affairs of the Company.

The undersigned executed these Articles of Organization on the 10th day of January, 2009. (In accordance with Section 608.408(3), *Florida Statutes*, the execution of these Articles constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)


ALLISON B. LUZIER.
Authorized Representative of Member

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ACCEPTANCE BY REGISTERED AGENT

Having been named Registered Agent and designated to accept service of process for the within-named Company, at the place designated herein, and being familiar with the obligations of that position, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

Allison B. Luzier
ALLISON B. LUZIER

Dated: January 6, 2009