2008 FOR PROFIT CORPORATION

Mar 31, 2008 8:00 am Secretary of State **ANNUAL REPORT** DOCUMENT # L08677 03-31-2008 90014 041 ***150 00 ACCOR BUSINESS AND LEISURE NORTH AMERICA. INC. Principal Place of Business Mailing Address 40024602 4001 INTERNATIONAL PKWY **4001 INTERNATIONAL PKWY** CARROLLTON, TX 75007 US CARROLLTON, TX 75007 2. Principal Place of Business - No P.O. Box # 3. Mailing Address Suite, Apt. #, etc. Suite, Apt. #, etc. 03182008 CR2E034 (12/06) Cha-P City & State City & State 4. FEI Number Applied For 58-1856700 Not Applicable Zip Country \$8.75 Additional 5. Certificate of Status Desired Fee Required 6. Name and Address of Current Registered Agent -7. Name and Address of New Registered Agent C T CORPORATION SYSTEM 1200 SOUTH PINE ISLAND RD. Street Address (P.O. Box Number is Not Acceptable) PLANTATION, FL 33324 Zip Code FI 8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent SIGNATURE . Signature, typed or printed name of registered agent and title if applicable (NOTE, Registered Agent signature required when reinstating) DATE 9. Election Campaign Financing \$5.00 May Be FILE NOW!!! FEE IS \$150.00 Trust Fund Contribution. After May 1, 2008 Fee will be \$550.00 Added to Fees 10. OFFICERS AND DIRECTORS ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11 11. V PRESIDENT PRESIDENT TITLE Delete TITLE Change ☐ Addition NAME O'SHAUGHNESSY, DAVID NAME STREET ADDRESS 4001 INTERNATIONAL PKWY STREET ADDRESS CARROLLTON, TX 75007 CITY-ST-ZIP CITY+ST-7/P TITLE Delete TITLE ☐ Change ☐ Addition NAME MENER, GEORGES LE NAME STREET ADDRESS 4001 INTERNATIONAL PKWY STREET ADDRESS CITY-ST-ZIP CARROLLTON, TX 75007 CITY-ST-ZIP ν TITLE ☐ Delete TITLE ŒO Change ☐ Addition OLIVIER, POIROT NAME . NAME STREET ADDRESS 4001 INTERNATIONAL PKWY STREET ADDRESS CITY-ST-ZIP CARROLLTON, TX 75007 CITY-ST-ZIP TITLE . Delete TITLE Change Addition NAME RABINOWITZ, ALAN NAME STREET ADDRESS 4001 INTERNATIONAL PKWY STREET ADDRESS CITY-ST-ZIP CARROLLTON, TX 75007 CITY-ST-ZIP Delete TITLE TITLE ☐ Change Addition MANTHEY, STEPHEN E NAME NAME

12. I hereby certify that the information supplied with this filing does not qualify for the exemptions contained in Chapter 119, Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

STREET ADDRESS

STREET ADDRESS

CITY-ST-7IP

CITY-ST-ZIP

TITLE

NAME

SIGNATURE:

STREET ADDRESS

STREET ADDRESS

CITY-ST-ZIP

CITY-ST-ZIP

TITLE

NAME

4001 INTERNATIONAL PKWY

4001 INTERNATIONAL PKWY

CARROLLTON, TX 75007

CARROLLTON, TX 75007

HOWERTON, KENT E

☐ Delete

972-360-5557

☐ Change

■ Addition

FILED

L08677

ACCOR BUSINESS AND LEISURE NORTH AMERICA, INC. 4001 INTERNATIONAL PARKWAY CARROLLTON, TX 75007

OFFICERS

OLIVIER POIROT

CHIEF EXECUTIVE OFFICER

DAVID O'SHAUGHNESSY

PRESIDENT & CHIEF OPERATING OFFICER

DIDIER BOSC

EXECUTIVE VICE PRESIDENT & CHIEF

FINANCIAL OFFICER

ALAN J. RABINOWITZ

EXECUTIVE VICE PRESIDENT,

GENERAL COUNSEL & SECRETARY

STEPHEN E. MANTHEY

TREASURER

KENT E. HOWERTON

ASSISTANT TREASURER

CHRISTIAN GAYET

SENIOR VICE PRESIDENT - SALES

ROBERT MOORE

SENIOR VICE PRESIDENT - TECHNICAL

SERVICES & NEW CONSTRUCTION

DIRECTORS

DIDIER BOSC

DAVID O'SHAUGHNESSY

OLIVIER POIROT