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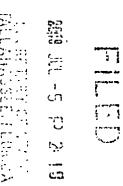
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COVER LETTER

	Registration Se Division of Cor			
SUBJĒC	Bollard Roa			
SUBJEC	.1: <u></u>	Name of Limi	ited Liability Company	· 270 01
The enci-	osed Articles of	Amendment and fee(s) are sub-	mitted for filing.	
Please re	turn all correspo	ndence concerning this matter	to the following:	
		Sarah F. Erickson		
			Name of Person	
		Bollard Road LLC		
			Firm/Company	
			Address	
		sally@crcksn.org	City/State and Zip Code	
		E-mail address: (t	o be used for future annual report notif	ication)
For furth	er information co	oncerning this matter, please ca	iil:	
Sarah F.	Erickson		408 564-7081	
	Name of	f Person	at () Area Code Daytime	Telephone Number
Enclosed	is a check for th	ne following amount:		
	00 Filing Fee	\$30.00 Filing Fee & Certificate of Status	□ \$55.00 Filing Fee & Certified Copy (additional copy is enclosed)	☐ \$60.00 Filing Fee, Certificate of Status & Certified Copy (additional copy is enclosed)

MAILING ADDRESS:

TO:

Registration Section Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

STREET/COURIER ADDRESS:

Registration Section Division of Corporations Clifton Building 2661 Executive Center Circle Tallahassee, FL 32301

ARTICLES OF AMENDMENT TO ARTICLES OF ORGANIZATION OF

FILED

BOLLARD ROAD LLC	1000 COL -2 F. St.
(Name of the Limited Liability Comp	Dany as it now appears on our records.) Liability Company) Liability Company)
The Articles of Organization for this Limited Liability Compan	TALLAMASER COME
This amendment is submitted to amend the following:	
A. If amending name, enter the new name of the limited lia	bility company here:
The new name must be distinguishable and contain the words "Limited Lia	bility Company," the designation "LLC" or the abbreviation "L.L.C."
Enter new principal offices address, if applicable:	
(Principal office address MUST BE A STREET ADDRESS)	
Enter new mailing address, if applicable:	c/o Sarah Erickson
(Mailing address MAY BE A POST OFFICE BOX)	Cupertino, CA 95014
B. If amending the registered agent and/or registered registered agent and/or the new registered office address he	office address on our records, enter the name of the nere:
Name of New Registered Agent:	
New Registered Office Address:	Enter Florida street address
	. Florida
	City Zip Code
New Registered Agent's Signature, if changing Registered Ager	<u>nt:</u>

I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with th provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S. Or, if this document is being filed to merely reflect a change in the registered office address, I hereby confirm that the limited liability company has been notified in writing of this change.

If Changing Registered Agent, Signature of New Registered Agent

If amending Authorized Person(s) authorized to manage, enter the title, name, and address of each person being a or removed from our records:

MGR = Manager AMBR = Authorized Member

<u>Title</u>	Name	Address	Type of Actio
) (CID	Walter Foster	134 Macoma Ct.	
MGR			
		Fort Myers, FL 33908	
			Remove
MGR	Sarah F. Erickson	1371 Aster Lane	
			Add
		Cupertino, CA 95014	
			□ Remove
			Change
			Change
			Remove
			-
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- cc	May 1, 2019 ive date, if other than the date of filing:(optional)
Note:	ive date, if other than the date of filing:
ne re The	cord specifies a delayed effective date, but not an effective time, at $12:01\ a.m.$ on the earlier of: 90th day after the record is filed.
Dated	·
	$1, 1 \in \mathcal{C}$
	Signature of a member or audiorized representative of a member
	-

Page 3 of 3

Filing Fee: \$25.00

SECOND AMENDMENT OF THE OPERATING AGREEMENT OF BOLLARD ROAD LC a Florida Limited Liability Company

The Second Amendment of THE OPERATING AGREEMENT OF BOLLARD ROAD LC, (the "Second Amendment") is entered into on this 10th day of May, 2019 by and between SARAH F. ERICKSON, Manager, and members Sarah F. Erickson and Robert J. Erickson, Trustees of THE ERICKSON TRUST UTA dated 02/15/2001, MARGUERITE B. FOSTER, AND SUSAN K. FOSTER.

Recitals

- R-1. Walter J. Foster (Walter) adopted the Operating Agreement of Bollard Road LC on the 16th day of December, 1997. The First Amendment of the Operating Agreement of the Bollard Road LC was executed on the 9th day of January, 1998, adding Sarah F. Erickson, Marguerite B. Foster and Susan K. Foster as members.
- R-2. Walter, who was the initial Member and General Manager, formed Bollard Road, LC, a Maryland limited liability company (the "L.C."), pursuant to Articles of Organization filed with the Maryland State Department of Assessment and Taxation by JOHN P. RHODY, JR., as organizer, and accepted for record on the 9th day of December, 1997.
- R-3. Waiter dissolved BOLLARD ROAD LC in Maryland and registered it in the State of Florida Division of Corporations effective the 1st day of January, 2009. (Exhibit B)
- R-4. On the 15th day of February, 2001, Sarah F. Erickson—with the written consent of the Members—assigned her thirty-one and six tenths percent (31.6 %) share of Interest in BOLLARD ROAD LC to Sarah F. Erickson and Robert J. Erickson, Trustees of THE ERICKSON TRUST UTA Dated February 15, 2001. (Exhibit C)
- R-5. As allowed in Section 5.1 covering the Powers of the General Manager and Section 6.1 regarding Transfers, the General Manger, with Member approval, distributed to Marguerite B. Foster a cash distribution of \$12,000 on the 9th day of July, 2015 for the purchase of an automobile and adjusted Member interests as follows:

Walter J. Foster 5.243611 percent
Erickson Trust UTA dated 2/15/01 31.865018 percent
Marguerite B. Foster 31.026353 percent
Susan K. Foster 31.865018 percent

R-6. The Members approved a resolution effective the 20th day of August, 2016 to authorize Sarah F. Erickson and her husband Robert J. Erickson to conduct the business of Bollard Road LC. (Exhibit D)

R-7. According to Section 5.1.5 allowing Members to elect a new General Manager, the Members resolved by unanimous written consent to elect Sarah F. Erickson to succeed Walter J. Foster as General Manager effective May 1, 2019. (Exhibit E)

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R-8. According to Section 6.1 allowing Members to transfer to another Member all or any portion of Membership Rights owned by the Member, on the 29th day of April, 2019 the members resolved by written consent that BOLLARD ROAD LC shall purchase the interest of Walter J. Foster for 5.243611 % of \$1,527,680.92 (the value of the holdings on April 30, 2019 according to Vanguard and Fidelity statements) (Exhibit E) As of May 1, 2019, Walter J. Foster is no longer a Member, and the interest of the remaining members are revised proportionally to their current interests as set forth in Exhibit A.

Amendments

NOW, THEREFORE, in consideration of the foregoing Recitals, which Recitals are hereby incorporated as a substantive part of this Second Amendment, the mutual covenants and agreements contained herein and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereby agree as follows.

- 1. In the Operating Agreement of Bollard Road LC dated December 16, 1997 under Section I, Defined Terms, the term "'Act' means the Maryland Limited Liability Company Act, as amended from time to time." is revoked in its entirety and replaced with the following:
 - "Act" means the Florida Revised Limited Liability Company Act, as amended from time to time.
- 2. In the Operating Agreement of Bollard Road LC dated December 16, 1997 under Section I, Defined Terms, the term "Involuntary Withdrawal" means, with respect to any Member, the occurrence of any of the events set forth In Act Section 4A-060(3) through (9)." is revoked in its entirety and replaced with the following:
 - "Involuntary Withdrawal' means, with respect to any Member, the occurrence of any of the events set forth In Act Section 605.0602."
- 3. In the Operating Agreement of Bollard Road LC dated December 16, 1997 under Section I, Defined Terms, the term "SDAT means the State Department of Assessments and Taxation of Maryland." is revoked in its entirety.
- 4. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 2.1 is revoked in its entirety and replaced with the following:
 - 2.1. Organization. The parties hereby organize a limited liability company pursuant to the Act and provisions of this Agreement, and for that purpose, have caused Articles of Organization to be prepared, executed and filed with the Florida Department of State Division of Corporations on January 1, 2009.
- 5. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 2.3 is revoked in its entirety and replaced with the following:

- 2.3. Purpose. The Company is organized solely to invest in, buy, sell, hold, manage securities and other investments and to do any and all things necessary, convenient, or incidental to that purpose and to do any activity permitted by the laws of the State of Florida.
- 6. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 2.5 is revoked in its entirety and replaced with the following:

; .

- 2.5. Principal Office. The principal office of the Company in the State of Florida shall be located at 134 Macoma Court, Fort Myers, Florida, 33908, or at any other place within the State of Florida upon which the Members agree.
- 7. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 2.6 is revoked in its entirety and replaced with the following:
 - 2.6. Resident Agent. The name and address of the Company's resident agent in the State of Florida shall be Walter J. Foster, 134 Macoma Court, Fort Myers, Florida, 33908. The General Manager may change the Resident Agent name and address at any time.
- 8. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 5.1.1 is revoked in its entirety and replaced with the following:
 - 5.1.1. General Manager. The Company shall be managed by a General Manager, who shall be a Member. Sarah F. Erickson is hereby designated to serve as the General Manager.
- 9. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 5.1.3 is revoked in its entirety and replaced with the following:
 - 5.1.3. Extraordinary Transactions. Notwithstanding anything to the contrary in this Agreement, the General Manager shall not undertake any of the following without the approval of fifty-one percent (51%) of the Percentages then held by Members who are not the General Manager:
- 10. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 5.1.4.2 is revoked in its entirety and replaced with the following:
 - 5.1.4.2. This Section 5.1 supersedes any authority granted to the Members pursuant to the Section 605.04074 of the Act. Any Member who takes any actions or binds the company in violation of this Section 5.1 shall be solely responsible for any loss and expense incurred by the Company as a result of the unauthorized action and shall indemnify and hold the Company harmless with respect to the loss or expense.
 - 11. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 5.1.5 is revoked in its entirety and replaced with the following:
 - 5.1.5. Removal or Replacement of General Manager. By a vote of ninety percent (90%) of the Percentages then held by Members, the Members, at any time and from time to time and for any reason, may remove the General Manager then acting and elect a new General Manager. In the event of the death or incapacity of the Member then acting as General Manager, or the involuntary withdrawal of the Member then acting as General Manager, a new General Manager shall be elected from among the remaining Members by a vote of fifty-one percent (51%) of the Percentages then help by Members. Immediately prior to the resignation of the General Manager

as such, the General Manager may appoint his successor General Manager from among the other Members, provided that if no successor is appointed, or the Member appointed as successor declines to accept such appointment, the new General Manager shall be elected by a vote of fifty-one percent (51%) of the Percentages then held by Members.

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- 12. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 5.2.1 is revoked in its entirety and replaced with the following:
 - 5.2.1. A meeting of the Members may be called at any time by the General Manager or by those Members holding at least fifty-one percent (51%) of the Percentages then held by Members. Meetings of Members shall be held at the Company's principal place of business, or at any other place designated by the Person calling the meeting, or via phone conference. Not less than ten (10) nor more than ninety (90) days before each meeting, the Person calling the meeting shall give written notice of the meeting to each Member entitled to vote at the meeting. The notice shall state the time, place and purpose of the meeting. Notwithstanding the foregoing provisions, each Member who is entitled to notice walves notice if before or after the meeting the Member signs a walver of the notice which is filed with the records of Members' meetings, or is present at the meeting in person or by proxy. Unless the Agreement provides otherwise, at a meeting of Members, the presence in person or by proxy of Members holding not less than fifty-one percent (51%) of the Percentages then held by Members constitutes a quorum. A Member may vote either in person or by written proxy signed by the Member or by his duly authorized attorney-infact.
- 13. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 5.2.2 is revoked in its entirety and replaced with the following:
 - 5.2.2. Except as otherwise provided in this Agreement the affirmative vote of members holding fifty-one percent (51%) or more of the Percentages then held by Members shall be required to approve any matter coming before the Members.
- 14. In the Operating Agreement of Bollard Road EC dated December 16, 1997, Section 5.3.2 is revoked in its entirety and replaced with the following:
 - 5.3.2. Unless approved by Members holding fifty-one percent (51%) of the Percentages then held by Members, the General Manager shall not be entitled to compensation for services performed for the Company. However, upon substantiation of the amount and purpose thereof, the General Manager shall be entitled to reimbursement for expenses reasonably incurred in connection with the activities of the Company.
- 15. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 5.6.1.3 is revoked in its entirety and replaced with the following:
 - 5.6.1.3. any and all other certificates or other instruments required to be filed by the Company under the laws of the State of Florida or of any other state or jurisdiction, including, without limitation, any certificate or other instruments necessary in order for the Company to continue to qualify as a limited liability company under the laws of the State of Florida.

- 16. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 6.2 is revoked in its entirety and replaced with the following:
 - 6.2. Voluntary Withdrawal. No Member shall have the right or power to Voluntarily Withdraw from the Company, except by unanimous written agreement of the Members.
- 17. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 6.3 is revoked in its entirety and replaced with the following:
 - Involuntary Withdrawal. Immediately upon the occurrence of an involuntary Withdrawal, the successor of the Withdrawn Member shall thereupon become an interest Holder but shall not become a Member. If the Company is continued as provided in Section 7.1.3, the successor Interest Holder, pursuant to Section 605.0603 of the Act, shall have all of the rights of an interest Holder but shall not be entitled to receive in liquidation of the Interest equal to the fair market value of the Member's Interest as of the date the Member involuntarily withdrew from the Company.
- 18. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 7.3 is revoked in its entirety and replaced with the following:
 - 7.3. Filing of Articles of Cancellation. If the Company is dissolved, the Members shall promptly file Articles of Dissolution with the Florida Department of State Division of Corporations. If there are no remaining Members, the Articles shall be filed by the last Person to be a Member; if there are no remaining Members, or a Person who last was a Member, the Articles shall be filed by the legal or personal representative of the Person who was last a Member.
- 19. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 8.2 is revoked in its entirety and replaced with the following:
 - 8.2.2 Books and Records. The General Manager shall keep or cause to be kept compete and accurate books and records of the Company and supporting documentation of the transactions with respect to the conduct of the Company's business. The books and records shall be maintained in accordance with sound accounting principles and practices and shall be available at the Company's principal office or the General Manager's office for examination by any Member or the Member's duly authorized representative at any and all reasonable times during normal business hours.
- 20. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 9.4 is revoked in its entirety and replaced with the following:
 - 9.4. Complete Agreement. This Agreement as amended constitutes the complete and exclusive statement of the agreement among the Members. It supersedes all prior written and oral statements, including any prior representation, statement, condition, or warranty. Except as expressly provided otherwise herein, this Agreement may be amended with the written consent of all of the Members.
- 21. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 9.5 is revoked in its entirety and replaced with the following:

- 9.5. Applicable Law. All questions concerning the construction, validity, and interpretation of this Agreement and the performance of the obligations imposed by this agreement shall be governed by the internal law, not the law of conflicts, of the State of Florida.
- 22. In the Operating Agreement of Bollard Road LC dated December 16, 1997, Section 9.8 is revoked in its entirety and replaced with the following:

; .

- 9.8. Jurisdiction and Venue. Any suit involving any dispute or matter arising under this Agreement may only be brought in the United States District Court for the District of Florida or any Florida State Court having jurisdiction over the subject matter of the dispute or matter. All Members hereby consent to the exercise of personal jurisdiction by any such court with respect to any such proceeding.
- 23. In the First Amendment of the Operating Agreement of Bollard Road LC Dated January 9, 1998, Exhibit A to the First Amendment of the Operating Agreement of Bollard Road LC is hereby deleted in its entirety and replaced by the Second Amended Exhibit A to the Operating Agreement of Bollard Road LC which is attached hereto and hereby incorporated by this reference into the Operating Agreement.

MEMBERS CONSENT TO the Second Amendment of THE OPERATING AGREEMENT OF BOLLARD ROAD LC as of May 10, 2019.

Notarized signatures represent consent to the Second Amendment of THE OPERATING AGREEMENT OF BOLLARD ROAD LC.

SARAH F. ERICKSON, Trustee of the ERICKSON TRUST UTA, dated 2/15/2001 Member and General Manager

Notary signature and seal

Robert J. Erickson, Trustee of the ERICKSON TRUST UTA, dated 2/15/2001

Notary signature and seal

Marguerite B. Foster Member

Notary signature and seal

Susan K. Foster Member

Notary signature and seal

Darch Flacken

See Attached Certificate

Ellen Mulling See Attached Certificate

Magnite D. Jalic

Eusen laly Foster

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CIVIL CODE § 1189 CALIFORNIA ACKNOWLEDGMENT

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document. State of California country of Santa Clara On June 18th, 2019 before me. Ellen Mulberg, Notary Public Here Insert Name and Title of the Officer personally appeared Sarah F. Erickson and Robert J. Erickson Name(s) of Signer(s) who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument. I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing ELLEN MULBERG Notary Public - Californ paragraph is true and correct. Comm. Expires (an 29, 2022 WITNESS my hand and official seal. Place Notary Seal and/or Stamp Above ---- OPTIONAL Completing this information can deter alteration of the document or fraudulent reattachment of this form to an unintended document. **Description of Attached Document** Title or Type of Document: Stand Admendment of the Operating agreement of Ballard Road LC ______Number of Pages: <u>9</u>____ Document Date: <u>0511012019</u> Signer(s) Other Than Named Above: Yes_ Capacity(ies) Claimed by Signer(s) Signer's Name: Sarah F. Erick SOn Signer's Name: Robert J. Erick son ☐ Corporate Officer - Title(s): ☐ Corporate Officer - Title(s): _____ □ Partner – □ Limited □ General ☐ Partner – ☐ Limited ☐ General Attorney in Fact □ Individual Attorney in Fact □/Individual Guardian or Conservator ව් Trustee ☐ Guardian or Conservator Trustee □ Other: _ Signer is Representing: Enckson Thu St Signer is Representing: Chickson Trust UTA dated 2/15/2001

UTA dated 2/15/2001

BOLLARD ROAD LC Second Amendment of the Operating Agreement Exhibit A List of Members, Capital, and Percentages

Name, Address and Taxpayer ID	Initial	Capital Contribution*	Percentages
Sarah F. Erickson and Robert J. Erickson,	\$	478,774.27	33.6%
Trustees of the ERICKSON TRUST UTA, Dated 2/15/2001 "1371 Aster Lane, Cupertino, CA 95014 Tax ID: 474-70-5840			
Marguerite B. Foster 33 Tracey Ave, Torrington, CT 06790 Tax ID: 336-46-8494	\$	467,374.88	32.8%
Susan K. Foster 75 Fayette St, #2, Cambridge MA 02139 Tax ID: 336-46-8472	\$	478,774.27	33.6%

^{*}Value on April 30, 2019 less buyout and distributions

MARYLAND BUSINESS EXPRESS



Maryland Business Express

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BOLLARD ROAD LC: W04854741

General Information			
	 	 	+

General Information

Department ID Number:

W04854741

Business Name:

BOLLARD ROAD LC

Principal Office:

2504 BOLLARD RD.

ANNAPOLIS MD 21401

Resident Agent:

MARGUERITE GARLICK 2504 BOLLARD RD. ANNAPOLIS MD 21401

Status:

DISSOLVED

Good Standing:

THIS BUSINESS IS NOT IN GOOD

STANDING

What does it mean if a business entity is not in good standing or forfeited?

» Order Certificate of Status

Business Type:

DOMESTIC LLC

Business Code:

COVER LETTER

TO: Registration Son Division of Co.			
SUBJECT: Bollard	Road LLC		
3013001	(Name of Limited	Liability Company)	
The enclosed Articles of	Corganization and fee(s) are so	ubmitted for filing.	
Please return all corresp	ondence concerning this matte	er to the following:	
Walter Fos			
	()	Name of Person)	
Bollard Ro	oad LLC		
	(Firm/Company)	···
3513 Barr	nstable Ct.		
		(Address)	
North For	Myers, FL 33917	-7781	
14011111 011		/State and Zip Code)	
			em e a a comp
For further information	concerning this matter, please	call:	SEC DIE
Walter Foster		at (239) 217-6066	SECRETARY USE FINALLY HAS SECRETARY USE FOR Number SECRETARY USE FOR NU
(Name	of Person)	(Area Code & Daytime Tele	burne 1. municipal and
Enclosed is a check for	or the following amount:		
S125.00 Filing Fee	□\$130.00 Filing Fee &	S155.00 Filing Fee & 🔽	\$160.00 Filing Fee.
•	Certificate of Status	Certified Copy	Certificate of Status &
		(additional copy is enclosed)	Certified Copy (additional copy is enclosed)
	Mailing Address	Street/Conrier Address	
	Registration Section	Registration Section Division of Corporations	
	Division of Corporations P.O. Box 6327	Clifton Building	
	Tallahassee, FL 32314	2661 Executive Center C	ircle

Tallahassee, FL 32301

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

Bollard Road LLC		
(Must end with the words "Limited	d Lightlity Company, "L.L.C.," or "LLC.")	
ARTICLE II - Address:		
The mailing address and street address of t	the principal office of the Limited Liabil	ity Company is:
Principal Office Address:	Mailing Address:	
3513 Barnstable Ct.	3513 Barnstable Ct.	
North Fort Myers, FL 33917-7781	North Fort Myers, FL 33917-7781	
		r->
ARTICLE III - Registered Agent, Regis (The Limited Liability Company cannot serve as its own business entity with an active Florida registration.) The name and the Florida street address of Walter Foster	n Registered Agent. You must designate an individual	TILLIANY 12
(The Limited Liability Company cannot serve as its own business entity with an active Florida registration.) The name and the Florida street address of Walter Foster	f the registered agent are:	TILLIANY 12
(The Limited Liability Company cannot serve as its own business entity with an active Florida registration.) The name and the Florida street address of Walter Foster	f the registered agent are:	FRETARY OF
(The Limited Liability Company cannot serve as its own business entity with an active Florida registration.) The name and the Florida street address of Walter Foster 3513 Barnstable	f the registered agent are:	TILLIANY 12
(The Limited Liability Company cannot serve as its own business entity with an active Florida registration.) The name and the Florida street address of Walter Foster 3513 Barnstable Florida street	f the registered agent are: Name	TILLIANY 12

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S..

Registered Agent's Signature (REQUIRED)

(CONTINUED)
Page 1 of 2

ARTICLE IV- Manager(s) or Managing Member(s): The name and address of each Manager or Managing Member is as follows: Name and Address: "MGR" = Manager "MGRM" = Managing Member Water Foster MGR 3513 Barnstable Ct. North Fort Myers, FL 33917-7781 (Use attachment if necessary) ARTICLE V: Effective date, if other than the date of filing: 10 (If an effective date is listed, the date must be specific and cannot be more than five business theys prior to or 90 days after the date of filing.) **REQUIRED SIGNATURE:**

Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Walter Foster

Typed or printed name of signee

Filing Fees:

\$125.00 Filing Fee for Articles of Organization and Designation of Registered Agent

- \$ 30.00 Certified Copy (Optional)
- \$ 5.00 Certificate of Status (Optional)

Exh. b.+ C

ASSIGNMENT OF INTEREST IN BOLLARD ROAD, LC LIMITED LIABILITY COMPANY

Dated:	2-15-2001	Issued to: Saran F. Erickson
BOLLARD SARAH F. hereby irre transfer th	ROAD, LRUSHMEEd I ERICKSON, on the book evocably constitute as	Sarah F. Erickson, does hereby sell, assign, assign, assign, assign, assign, assign, assign, assign, assign, and appointed WALTER FOSTER attorney to books of the within named Limited Liability stitution.
Dated:	2/15/01	
In the pres	ence of:	
Coll,	MADO	Member 4 61164 200
OTHER MI	EMBER'S CONSENT TO	O ASSIGNMENT:
Date Date	111	Member / C
17 Ju	n 2001	Swantilly for
Date		Member

CERTIFICATE OF ACKNOWLE	DGMENT OF NOTARY PU	JBLIC	}
6			
State of California)			CAPACITY CLAIMED BY SIGNER
) :ss			INDIVIDUAL(S)
County of Santa Clara)		İ	CORPORATE
			OFFICER(S)
			Title(s)
On February 15, 2001, before me,	ANTHONY M. CASELLI, 1	NOTARY.	PARTNER(S)
personally appeared SARAH F. E	RICKSON.		☐ ATTORNEY-IN-FACT
, , , , ,	•	· · · · · · · · · · · · · · · · · · ·	TRUSTEE(S)
£.			SUBSCRIBING
Personally known to me - OR -			WITNESS
			☐ GUARDIAN/
			CONSERVATOR
			☑ OTHER
7	Cafe and the control of the control		SIGNER IS
proved to me on the basis of sa the person(s) whose name(s) is/are			REPRESENTING:
within instrument and acknowledg	ed to me that he/she/they		
executed the same in his/her/their and that by his/her/their signatures			Name of Person(s) or
the person(s), or the entity upon be	half of which the		Entity(ies)
person(s) acted, executed the instri	iment.		
Witness my hand and official seal.			"THE ERICKSON
			TRUST," UTA, Dated February 15, 2001
			· wormmy 13, 2001
Signature 21 Novem	Ah	OCCUPANT CASELLY	
Live III Frie		ommission #1178952 South	
ANTHONY M. CASELLI, Notan		Santa Clara County Comm. Expires April 16 2002	
	0+00++00000	Commit Cultura Paragraphic Committee	
THIS CERTIFICATE	Title of Type of Docume	nt: ASSIGNMENT OF IN	
MUST BE ATTACHED TO THE DOCUMENT	Number of Pages: 2	BOLLARD RD. L.L.C Date of Document:	February 15, 2001
DESCRIBED AT RIGHT:	•	A 1/1	
	Signer(s) Other Than Named	Above:	

ORGANIZED UNDER THE LAWS OF THE STATE OF MARYLAND

No. 2

Thirty-One and Six-Tenths Percent (31.6%)

BOLLARD ROAD, LC

This certifies that SARAH F. ERICKSON is the owner of Thirty-One and Six-Tenths Percent (31.6%) interest in Bollard Road, LC.

IN WITNESS WHEREOF, the said Limited Liability Company has caused this Certificate to be signed by its duly authorized member of the Limited Liability Company, effective the 9th day of January, 1998.

WALTER J. FOSTER

This security is subject to restrictions and preferences.

The Limited Liability Company will furnish without charge, to each Member who so requests, the powers, designations, preferences, and relative participating, optional, or other special rights of each class of membership and the qualifications, limitations, or restrictions of such preferences and/or rights.

The sale, assignment, transfer, pledge or other disposition of the interest of the member are subject to certain restrictions as provided in the Operating Agreement dated December 16, 1997. A copy of such Operating Agreement is on file in the office of the Limited Liability Company.

F \WPS1\TEMP\foster\CFRTIFICATE2 doc

8/20/16 RESOLVED.

Member owner Sarah F Frickson and her hasband Robert S. Frickson are hereby authorize the line all actions that may be required to conduct the business of Bollard Road I C, including the relation paying bills, buying and selling securities and options, filing required reports and tax returns, payment of authorized distributions to members, etc. All such actions shall be closely coordinated with and as requested by Manager, Walter J. Foster as long as he is competent.

Lapprove this Resolution:

Date

Member Signature

9/26/16 Sarah Frickson

Marguerite Foster

Sugar Foster

Strail de Malter Foster

Exhibit E

Bollard Road LC meeting resolutions April 29, 2019

Resolution 1 - Replacement of General Manager

It is hereby resolved that Sarah F. Erickson will succeed Walter J. Foster as General Manager of the Company on May 1, 2019

Interest	Signature	Date
5.243611%		!
31.865018%	March of Enchron	4-17-19
31.026353%		
31.865018%		
	5.243611% 31.865018% 31.026353%	5.243611% 31.865018% Jaiah of Euchion 31.026353%

Resolution 2 – Buyout of Walter J. Foster's Interest

It is hereby resolved that before May 15, 2019 the Company shall purchase the interest of Walter J. Foster for the Purchase Price specified below. The transaction shall increase the interest of the remaining members proportionally to their current interest (with rounding to the nearest tenth of a percent), as shown in the chart below.

Name	Current Interest	Interest after the transaction
Walter J. Foster	5.243611%	0.0%
Sarah F. Erickson	31.865018%	33.6%
Marguerite B. Foster	31.026353%	32.8%
Susan K. Foster	31.865018%	33.6%

Name	Interest	Signature	Date
Walter J. Foster	5.243611%		{
Sarah F. Erickson	31.865018%	Sarah & Erickson	141779
Marguerite B. Foster	31.026353%		
Susan K. Foster	31.865018%		
	<u> </u>		····

Resolution 1 - Replacement of General Manager

It is hereby resolved that Sarah F. Erickson will succeed Walter J. Foster as General Manager of the Company on May 1, 2019

Interest	Signature	Date
5.243611%	W footer	14/22/19
31.865018%		
31.026353%		
31.865018%		
	5.243611% 31.865018% 31.026353%	5.243611%

Resolution 2 - Buyout of Walter J. Foster's Interest

It is hereby resolved that before May 15, 2019 the Company shall purchase the interest of Walter J. Foster for the Purchase Price specified below. The transaction shall increase the interest of the remaining members proportionally to their current interest (with rounding to the nearest tenth of a percent), as shown in the chart below.

Name	Current Interest	Interest after the transaction
Walter J. Foster	5.243611%	0.0%
Sarah F. Erickson	31.865018%	33.6%
Marguerite B. Foster	31.026353%	32.8%
Susan K. Foster	31.865018%	33.6%

Interest	Signature	Date
5.243611%		
31.865018%	·	
31.026353%	: 	
31.865018%		
	5.243611% 31.865018% 31.026353%	5.243611% 31.865018% 31.026353%

Resolution 1 - Replacement of General Manager

It is hereby resolved that Sarah F. Erickson will succeed Walter J. Foster as General Manager of the Company on <Date>.

Name	Interest	Signature	Date
Walter J. Foster	5.243611%	Witostan	4/17/M
Sarah F. Erickson	31.865018%		
Marguerite B. Foster	31.026353%		
Susan K. Foster	31.865018%		

Resolution 2 - Buyout of Walter J. Foster's Interest

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It is hereby resolved that before May 15, 2019 the Company shall purchase the interest of Walter I. Foster for the Purchase Price specified below. The transaction shall increase the interest of the remaining members proportionally to their current interest (with rounding to the nearest tenth of a percent), as shown in the chart below.

Name	Current Interest	Interest after the transaction
Walter J. Foster	5.243611%	0.0%
Sarah F. Erickson	31.865018%	33.6%
Marguerite B. Foster	31.026353%	32.8%
Susan K. Foster	31.865018%	33.6%

Interest	Signature	Date
5.243611%	^	4/17/19
31.865018%		
31.026353%		
31.865018%		
	5.243611% 31.865018% 31.026353%	5.243611% Let to stan. 31.865018% 31.026353%

Resolution 1 - Replacement of General Manager

It is hereby resolved that Sarah F. Erickson will succeed Walter J. Foster as General Manager of the Company on May 1, 2019

Name	Interest	Signature	Date
Walter J. Foster	5.243611%		1
Sarah F. Erickson	31.865018%		i i
Marguerite B. Foster	31.026353%	Mulgunt Notes	4/23/19
Susan K. Foster	31.865018%	1	· · · · · · · · · · · · · · · · · · ·

Resolution 2 – Buyout of Walter J. Foster's Interest

It is hereby resolved that before May 15, 2019 the Company shall purchase the interest of Walter J. Foster for the Purchase Price specified below. The transaction shall increase the interest of the remaining members proportionally to their current interest (with rounding to the nearest tenth of a percent), as shown in the chart below.

Name	Current Interest	Interest after the transaction
Walter J. Foster	5.243611%	0.0%
Sarah F. Erickson	31.865018%	33.6%
Marguerite B. Foster	31.026353%	32.8%
Susan K. Foster	31.865018%	33.6%

Name	Interest	Signature	Date
Walter J. Foster	5.243611%	!	
Sarah F. Erickson	31.865018%	-	
Marguerite B. Foster	31.026353%	Michallette B. Tate	4/2/14
Susan K. Foster	31.865018%		· -

Resolution 1 - Replacement of General Manager

It is hereby resolved that Sarah F. Erickson will succeed Walter J. Foster as General Manager of the Company on May 1,2019

Name	Interest	Signature	Date
Walter J. Foster	5.243611%	1	,
Sarah F. Erickson	31.865018%	1	
Marguerite B. Foster	31.026353%	1	
Susan K. Foster	31.865018%	21.2. 111. 17.	

Resolution 2 – Buyout of Walter J. Foster's Interest

It is hereby resolved that before May 15, 2019 the Company shall purchase the interest of Walter J. Foster for the Purchase Price specified below. The transaction shall increase the interest of the remaining members proportionally to their current interest (with rounding to the nearest tenth of a percent), as shown in the chart below.

Name	Current Interest	interest after the transaction	
Walter J. Foster	5.243611%	0.0%	
Sarah F. Erickson	+ 31.865018%	33.6%	
Marguerite B. Foster	31.026353%	32.8%	
Susan K. Foster	31.865018%	33.6%	

Name	Interest	Signature	Date
Walter J. Foster	5.243611%	 	1
Sarah F. Erickson	31.865018%		
Marguerite B. Foster	31.026353%		
Susan K. Foster	31.865018%		