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Alcar Consulting, LLC

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**ARTICLES OF ORGANIZATION
OF
ALCAR CONSULTING, LLC**

The undersigned, being authorized to execute and file these Articles of Organization, hereby certifies that:

ARTICLE I - Name

The name of the Limited Liability Company is: **ALCAR CONSULTING, LLC.**

ARTICLE II - Address

The mailing address and street address of the principal office of the Limited Liability Company is:

Carolyn Ruth Robinson
151 SE 15th Road, Suite 1601
Miami, Florida 33129

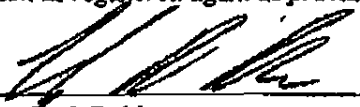
ARTICLE III - Registered Agent/Office

The name and Florida street address of the registered agent is:

Carolyn Ruth Robinson
151 SE 15th Road, Suite 1601
Miami, Florida 33129

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Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, the undersigned hereby accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and is familiar with and accepts the obligations of its position as registered agent as provided for in Chapter 608, F.S.



Carolyn Ruth Robinson

The undersigned member has executed these Articles of Organization this 11th day of November, 2008.



Carolyn Ruth Robinson, Authorized Representative of a Member

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)