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**FLORIDA/FOREIGN LIMITED LIABILITY CO.**

s.a.r. holdings miami, llc

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EXAMINER

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ARTICLES OF ORGANIZATION FOR FLORIDA  
LIMITED LIABILITY CO.  
S.A.R. Holdings Miami, LLC

ARTICLE I - Name:

The name of the Limited Liability Company is S.A.R. Holdings Miami, LLC.

ARTICLE II - Address:

The mailing address and street address of the principal office of the S.A.R. Holdings Miami, LLC is  
1500 San Remo Ave., Suite 248, Coral Gables, FL 33146.

ARTICLE III - Registered Agent:

The name of the Registered Agent and street address is:

Pablo R. Bared, Esq.  
Bared and Assoc., PA  
1500 San Remo Avenue, Suite 248  
Coral Gables, Florida 33146

*Having been named as registered agent and to accept service of process for the above stated Limited Liability Company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.*

Pablo R. Bared, Esq.  
Registered Agent

ARTICLE IV - MANAGEMENT

The Limited Liability Company is to be managed by one operating manager/member and two managers.

Operating Manager Member/José Aspani  
Manager/Suzanne Aspani Pardo  
Manager/Alan Aspani Pardo

ARTICLE V - EFFECTIVE DATE

The Limited Liability Company is effective as of October 27, 2008

Pablo R. Bared, Esq., Authorized Representative for  
S.A.R. Holdings Miami, LLC

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

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