

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L08000095495  
FILED 8:00 AM  
October 08, 2008  
Sec. Of State  
jbryan

**Article I**

The name of the Limited Liability Company is:  
THE AMERICAS GROUP REAL ESTATE LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:  
1200 ANASTASIA AVENUE  
SUITE 380  
CORAL GABLES, FL. 33134

The mailing address of the Limited Liability Company is:  
1200 ANASTASIA AVENUE  
SUITE 380  
CORAL GABLES, FL. 33134

**Article III**

The purpose for which this Limited Liability Company is organized is:  
ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:  
HOWARD M GLICKEN  
1200 ANASTASIA AVENUE  
SUITE 380  
CORAL GABLES, FL. 33134

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: HOWARD GLICKEN

### **Article V**

The name and address of managing members/managers are:

Title: MGR  
HOWARD M GLICKEN  
1200 ANASTASIA AVENUE SUITE 380  
CORAL GABLES, FL. 33134

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### **Article VI**

The effective date for this Limited Liability Company shall be:

10/08/2008

Signature of member or an authorized representative of a member

Signature: HOWARD GLICKEN