

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L08000086323
FILED 8:00 AM
September 10, 2008
Sec. Of State
mthomas

Article I

The name of the Limited Liability Company is:

PHORD/HERALD, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

5 NW 1ST ST.
HIGH SPRINGS, FL. 32643

The mailing address of the Limited Liability Company is:

PO BOX 1740
HIGH SPRINGS, FL. 32655

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

WALTER H WELLBORN
23008 NW 188TH ST.
HIGH SPRINGS, FL. 32643

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: WALTER H. WELLBORN

Article V

The name and address of managing members/managers are:

Title: MGR
WALTER H WELLBORN
PO BOX 1740
HIGH SPRINGS, FL. 32655

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Signature of member or an authorized representative of a member

Signature: WALTER H. WELLBORN