

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L08000082059
FILED 8:00 AM
August 27, 2008
Sec. Of State
gharvey

Article I

The name of the Limited Liability Company is:

ZAN GROUP PARTNERS, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

1300 STILLWATER DR
MIAMI BEACH, FL. 33141

The mailing address of the Limited Liability Company is:

1300 STILLWATER DR
MIAMI BEACH, FL. 33141

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

JORGE GARRIDO JR
1300 STILLWATER DR
MIAMI BEACH, FL. 33141

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JORGE GARRIDO

Article V

The name and address of managing members/managers are:

Title: MGRM
JUAN RIBERA
6767 COLLINS AVE #2100
MIAMI BEACH, FL. 33140

Title: MGRM
CARLOS JITRIC
6767 COLLINS #2100
MIAMI BEACH, FL. 33140

Title: MGRM
MICHAEL BRIANSKY
4725 ALTON RD
MIAMI BEACH, FL. 33140

Title: MGRM
MICHAEL BERMAN
4725 ALTON RD
MIAMI BEACH, FL. 33140

Title: MGRM
JORGE GARRIDO
1300 STILLWATER DR
MIAMI BEACH, FL. 33140

Article VI

The effective date for this Limited Liability Company shall be:

08/27/2008

Signature of member or an authorized representative of a member

Signature: JUAN RIBERA

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