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EXAMINER

COVER LETTER

| TO: Registration Division of C | | | | | | |
|--------------------------------|---|---|---|------------------|--------|-------------------|
| _{SUBJECT:} esVec | dra consulting, LLC | | | | | |
| SUBJECT: | | ed Liability Company) | | | _ | |
| The enclosed Articles of | of Organization and fee(s) are | submitted for filing. | | | | |
| Please return all corres | pondence concerning this matt | ter to the following: | | | | |
| Kristin Te | rry | | | | | |
| | | (Name of Person) | | | | - |
| Davis Wri | ight Tremaine LLP | | | | | |
| | | (Firm/Company) | | | | _ |
| 1300 SW | Fifth Ave., Suite 23 | 300 | | Z S | 0 | |
| - | | (Address) | | LA | 9 AUG | |
| Portland, | OR 97201 | • | | iA. ASS | G 22 | FERN Susp U |
| | (City | y/State and Zip Code) | | m _{Sr.} | 70 | — # # 1 |
| For further information | concerning this matter, please | call: | | STATE LORIDA | Ë | , we a |
| Kristin Terry | | _{at (} 503 ₎ 778-54 | 25 | | _ | |
| (Namo | e of Person) | (Area Code & Daytime | relephone Numb | er) | | |
| Enclosed is a check for | or the following amount: | | | | | |
| \$125.00 Filing Fee | | \$155.00 Filing Fee & Certified Copy (additional copy is enclosed) | \$160.00 F Certificate Certified (additional of | e of Sta Copy | atus & | |
| | Mailing Address Registration Section Division of Corporations P.O. Box 6327 Tallahassee, FL 32314 | Street/Courier Addre Registration Section Division of Corporation Clifton Building 2661 Executive Cente | ons | | | |

Tallahassee, FL 32301

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

| ARTICLE 1 - Name: The name of the Limited Liability Company is: | |
|--|---|
| esVedra consulting, LLC (Must end with the words "Limited Liability | y Company, "L.L.C" or "LLC.") |
| ARTICLE II - Address: The mailing address and street address of the printing address. | ncipal office of the Limited Liability Company is: |
| Principal Office Address: | Mailing Address: |
| 10 Venetian Way, Suite 2001 Miami Beach, FL 33139 | 10 Venedan Way, Suite 2001 Miami Beach, FL 33139 |
| ARTICLE III - Registered Agent, Registered (The Limited Liability Company cannot serve as its own Register business entity with an active Florida registration.) | Office, & Registered Agent's Signature: red Agent. You must designate an individual or another. |
| The name and the Florida street address of the re- | gistered agent are: |
| Metis Tarta-Steck | British agent are. |
| Name | PA |
| 10 Venetian Way, Su | ite 2001 SA |
| Florida street addre | ess (P.O. Box NOT acceptable) |
| Miami Beach, FL 331 | 39 |
| City, State, an | d Zip |
| liability company at the place designated in th | ccept service of process for the above stated limited is certificate, I hereby accept the appointment as I further agree to comply with the provisions of all |

(CONTINUED)
Page 1 of 2

Registered Agent's Signature (REQUIRED)

statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S..

ARTICLE IV- Manager(s) or Managing Member(s):

The name and address of each Manager or Managing Member is as follows:

| 'MGR" = Manager | |
|---|--|
| 'MGRM" = Managing Member | |
| IGR | Metis Tarta-Steck |
| | 10 Venetian Way, Suite 2001 |
| | Miami Beach, FL 33139 |
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| Use attachment if necessary) | |
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| LE V: Effective date, if other than the date is listed, the date must days after the date of filing.) REQUIRED SIGNATURE: | |
| EV: Effective date, if other than the detive date is listed, the date must days after the date of filing.) REQUIRED SIGNATURE: Signature of a mem | be specific and cannot be more than five business days aber or an authorized representative of a member. section 608.408(3), Florida Statutes, the execution astitutes an affirmation under the penalties of perjury |

Filing Fees:

\$125.00 Filing Fee for Articles of Organization and Designation of Registered Agent
\$ 30.00 Certified Copy (Optional)

\$ 5.00 Certificate of Status (Optional)