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HOLBROOK AKEL COLD STIEFEL & RAY

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FLORIDA/FOREIGN LIMITED LIABILITY CO.

Carter Bayard, LLC

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EXAMINER

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ARTICLES OF ORGANIZATION
OF
CARTER BAYARD, LLC
(a single member limited liability company)

The undersigned, intending to form and create a single member Limited Liability Company, as defined in Chapter 608 of the Florida Statutes, hereby files these Articles of Organization and states:

ARTICLE I
NAME AND ADDRESS

The name of the Limited Liability Company is CARTER BAYARD, LLC. The principal office address and mailing address are c/o WAYNE V. CARTER, 1473 Wentworth Avenue, Jacksonville, Florida 32259.

ARTICLE II
REGISTERED AGENT AND OFFICE

The name and street address of the Limited Liability Company's initial registered agent and office are WAYNE V. CARTER, 1473 Wentworth Avenue, Jacksonville, Florida 32259.

ARTICLE III
MANAGEMENT

The Limited Liability Company is to be a member-managed company. The name and address of the sole member who shall serve as managing member until a successor is elected and duly qualified are WAYNE V. CARTER as trustee of the WAYNE V. CARTER FAMILY TRUST under agreement dated January 5, 2005, 1473 Wentworth Avenue, Jacksonville, Florida 32259.

ARTICLE IV
PURPOSE OF COMPANY

The purpose for which the company is formed is to engage in any lawful acts or activities for which limited liability companies may be formed under Chapter 608 of the Florida Statutes.

ARTICLE V
EFFECTIVE DATE AND DURATION

The Company shall be effective on filing and shall have perpetual duration.

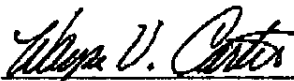
SIGNED by the undersigned as the authorized representative of the single member this 15th day of July, 2008.



WAYNE V. CARTER

ACKNOWLEDGEMENT AND ACCEPTANCE
OF REGISTERED AGENT OF
CARTER BAYARD, LLC

Having been named to accept service of process as registered agent for the above stated limited liability company, at the place designated in the Articles of Organization of the limited liability company to which this is attached, I hereby accept the appointment as registered agent and I agree to act in this capacity, and agree to comply with the provision of said act relative to keeping open the registered office at the address below.



WAYNE V. CARTER
1473 Wentworth Avenue
Jacksonville, Florida 32202

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