Electronic Articles of Organization For Florida Limited Liability Company

L08000070608 FILED 8:00 AM July 22, 2008 Sec. Of State nculligan

Article I

The name of the Limited Liability Company is: PICARD & PICARD ENTERPRISES LLC

Article II

The street address of the principal office of the Limited Liability Company is:

2001 MERIDIAN AVE. #411 MIAMI BEACH, FL. 33139

The mailing address of the Limited Liability Company is:

2001 MERIDIAN AVE. #411 MIAMI BEACH, FL. 33139

Article III

The purpose for which this Limited Liability Company is organized is: ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

MATHIEU PICARD 2001 MERIDIAN AVE. #411 MIAMI BEACH, FL. 33139

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: MATHIEU PICARD

Article V

The name and address of managing members/managers are:

Title: MGRM MATHIEU PICARD 2001 MERIDIAN AVE. #411 MIAMI BEACH, FL. 33139

Title: MGRM DARCIE PICARD 2001 MERIDIAN AVE. #411 MIAMI BEACH, FL. 33139

Signature of member or an authorized representative of a member

Signature: KAREN SENA

L08000070608 FILED 8:00 AM July 22, 2008 Sec. Of State nculligan